

BUDGET DETAIL

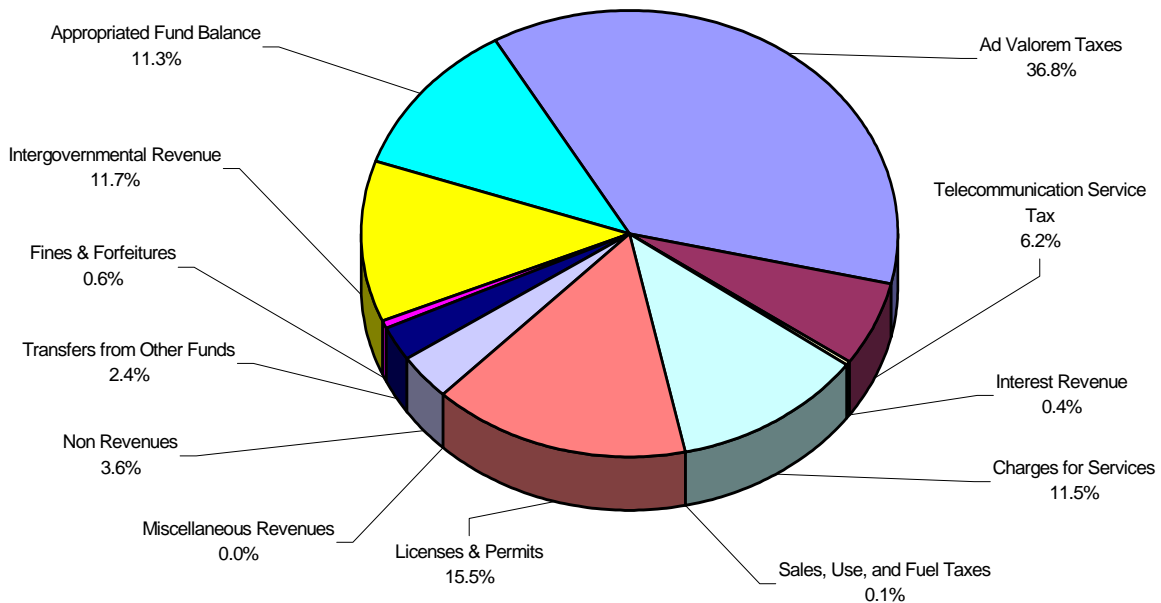
The Budget Detail gives more information on the budget, than is shown in the Executive Summary. Detail information is provided on the General Fund, Special Revenue Funds, Enterprise Funds, and Internal Service Funds.

Fund	Budget
<u>General Fund</u> (includes City Council, City Manager, Community Relations, City Attorney, City Clerk, General Services, Financial Services, Information Technology and Communications, Planning and Zoning, Fire, Law Enforcement, Public Works, Recreation and Parks, Engineering, and Non-Departmental)	\$ 27,816,222
 <u>Special Revenue Funds</u>	
Police Education Fund	5,900
Police Automation Fund	26,700
Storm Reserve Fund	518,400
Recycling Revenue Fund	45,900
Streets Improvement Fund	4,052,400
Park Impact Fee Fund	4,260,000
Fire Impact Fee Fund	600,200
Development Special Projects Fund	6,900
Transportation Impact Fee Fund	10,783,280
SR100 Community Redevelopment Fund	1,400,000
Capital Projects Fund	33,524,222
 <u>Enterprise Funds</u>	
Utility Fund	21,433,846
Utility Capital Projects Fund	35,281,686
Solid Waste Fund	3,494,917
Stormwater Utility Fund	8,689,942
 <u>Internal Service Funds</u>	
Fleet Management Fund	4,230,582
Sub-Total Budget	156,171,097
Less: Interfund Transfers and Charges	9,535,798
Total	\$ 146,635,299

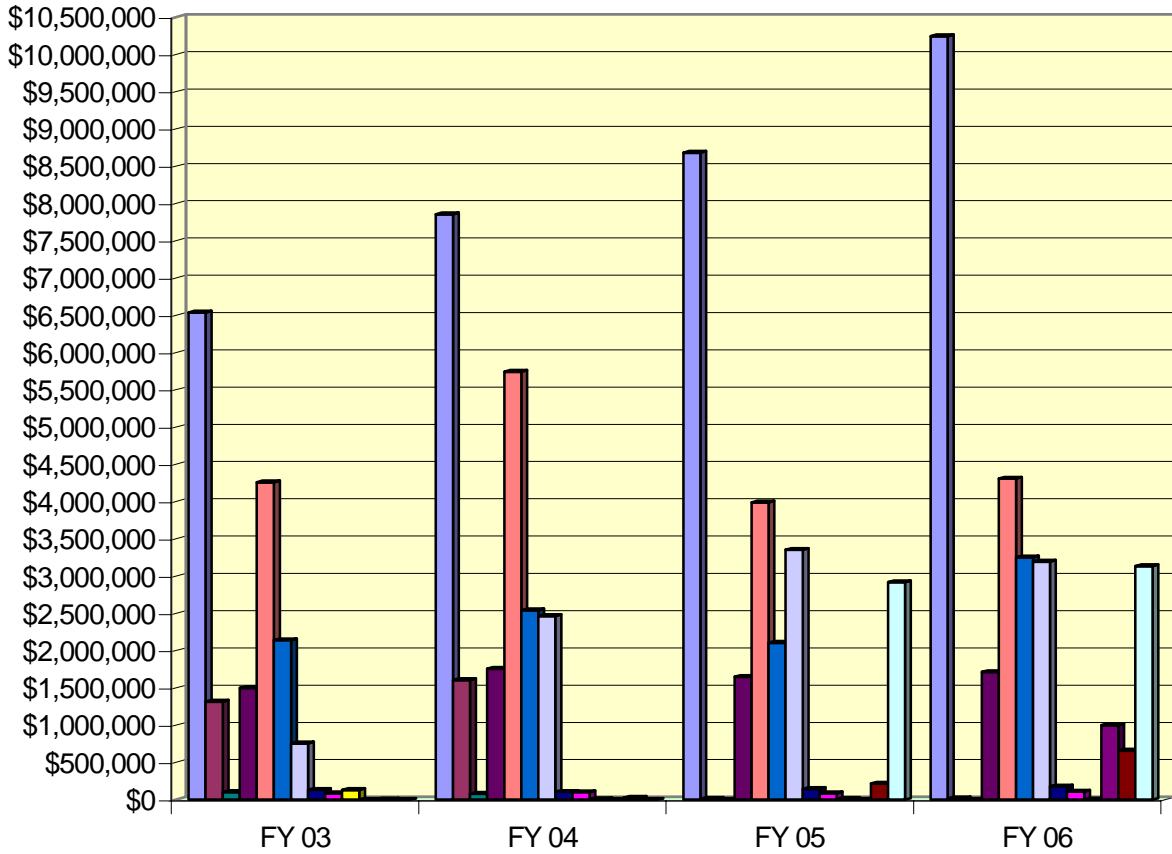
GENERAL FUND REVENUES BY SOURCE

SOURCE	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Ad Valorem Taxes	\$ 6,539,567	\$ 7,855,523	\$ 8,682,600	\$ 10,246,000
Sales, Use, and Fuel Taxes	1,314,939	1,604,301	12,000	15,700
Franchise Fees	103,024	79,730	-	-
Telecommunication Service Tax	1,500,863	1,757,582	1,649,700	1,714,300
Licenses & Permits	4,259,048	5,744,418	3,990,710	4,308,800
Intergovernmental Revenue	2,140,974	2,541,328	2,105,400	3,251,600
Charges for Services	755,334	2,464,324	3,352,825	3,193,821
Fines & Forfeitures	134,490	106,067	145,200	180,400
Interest Revenue	84,785	100,873	85,300	109,500
Miscellaneous Revenues	131,716	5,843	12,800	2,100
Non Revenues	-	-	-	1,000,000
Transfers from Other Funds	3,000	24,500	216,000	659,165
Debt Proceeds	75,000	-	-	-
Appropriated Fund Balance	-	-	2,919,174	3,134,836
TOTAL	\$ 17,042,740	\$ 22,284,489	\$ 23,171,709	\$ 27,816,222

FISCAL YEAR 2006



GENERAL FUND REVENUES BY SOURCE

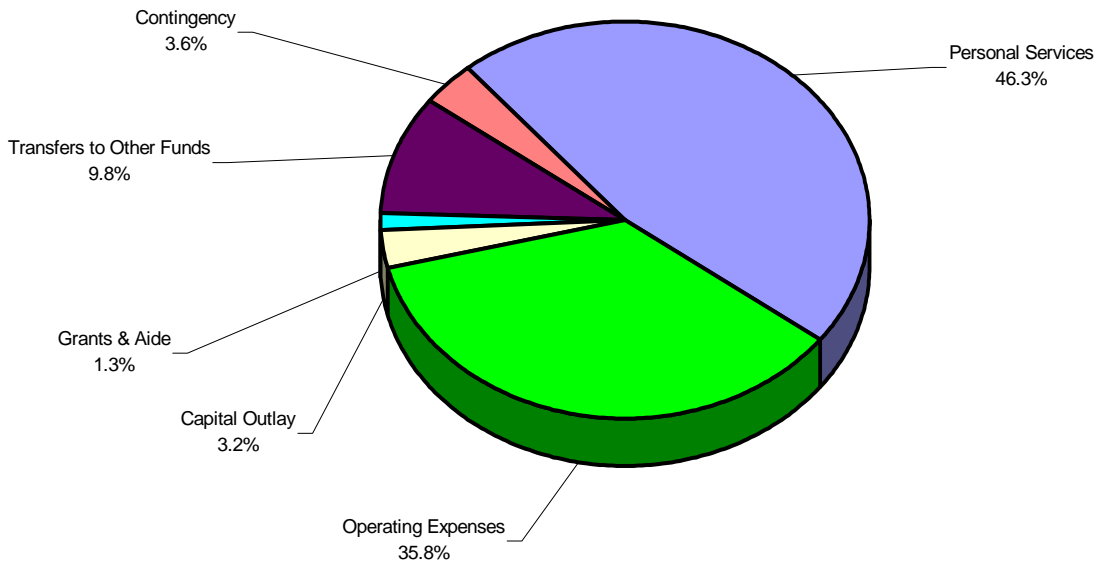


- Ad Valorem Taxes
- Franchise Fees
- Licenses & Permits
- Charges for Services
- Interest Revenue
- Non Revenues
- Appropriated Fund Balance
- Sales, Use, and Fuel Taxes
- Telecommunication Service Tax
- Intergovernmental Revenue
- Fines & Forfeitures
- Miscellaneous Revenues
- Transfers from Other Funds

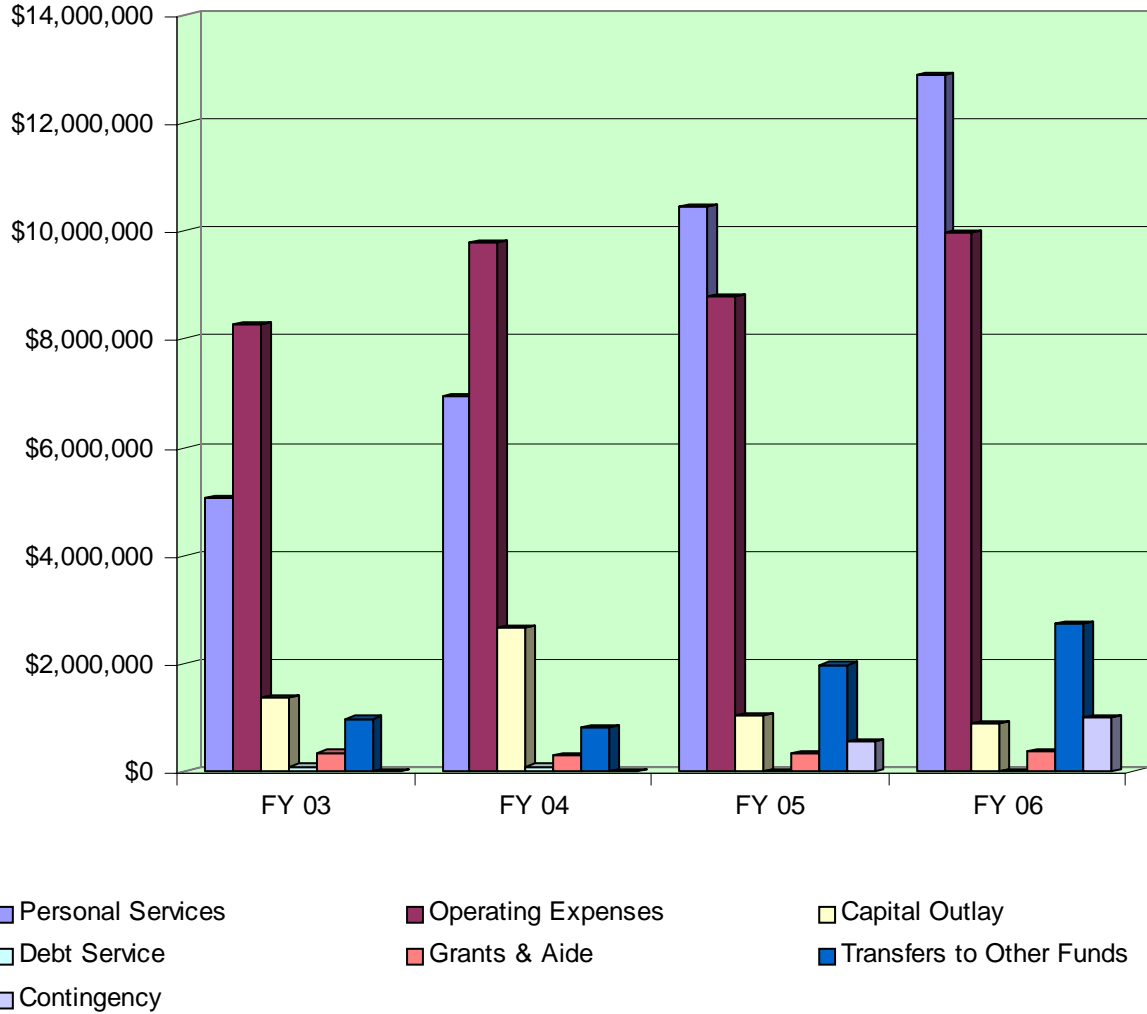
GENERAL FUND EXPENDITURES BY CATEGORY

CATEGORY	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ 5,056,325	\$ 6,955,831	\$ 10,457,220	\$ 12,880,417
Operating Expenses	8,269,648	9,783,654	8,792,717	9,967,115
Capital Outlay	1,381,100	2,655,827	1,046,072	883,705
Debt Service	95,957	95,493	-	-
Grants & Aide	355,991	300,090	330,900	366,060
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	980,622	808,636	1,981,200	2,724,334
Contingency	-	-	563,600	994,591
TOTAL	\$ 16,139,643	\$ 20,599,531	\$ 23,171,709	\$ 27,816,222

FISCAL YEAR 2006



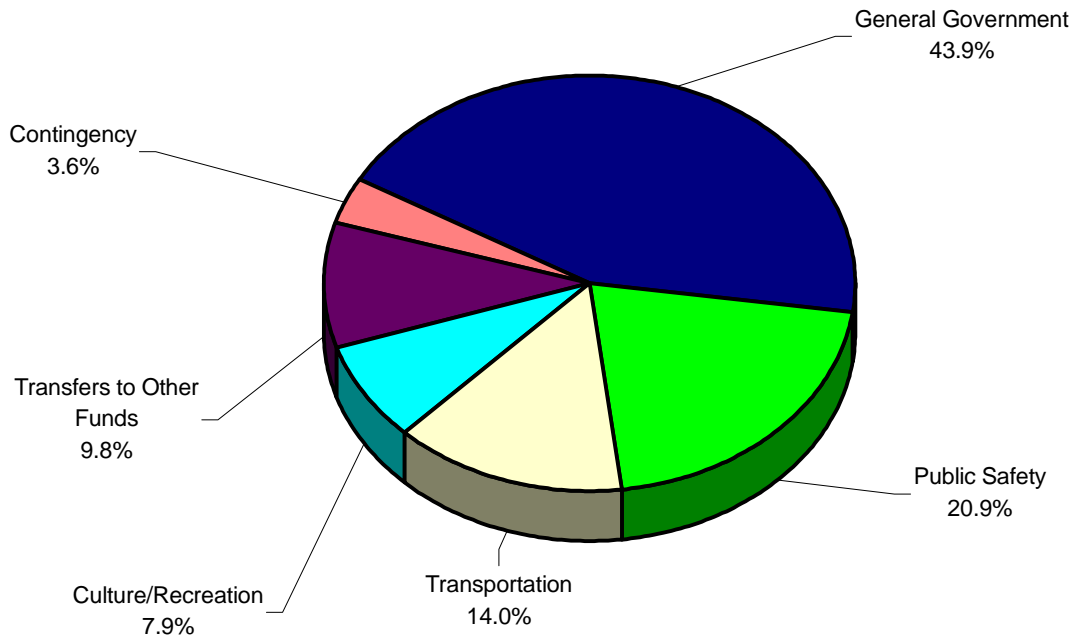
GENERAL FUND EXPENDITURES BY CATEGORY



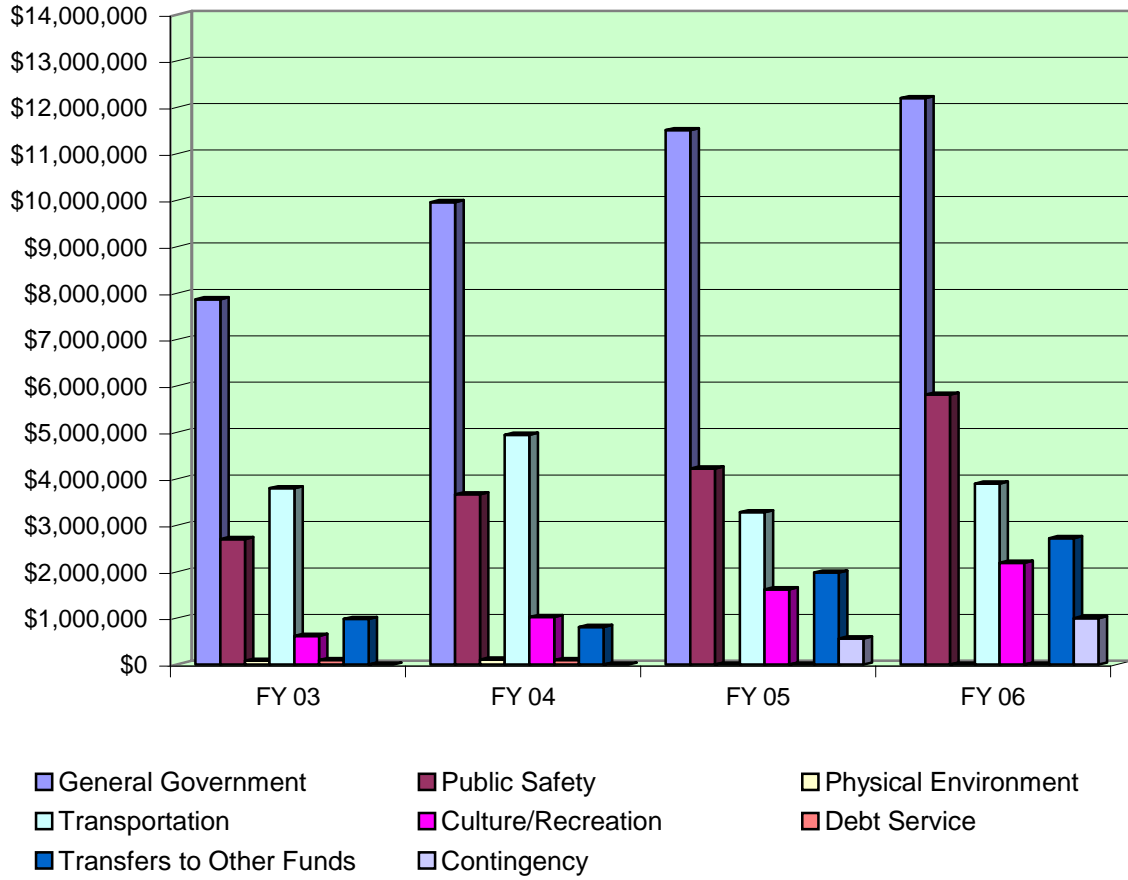
GENERAL FUND EXPENDITURES BY FUNCTION

FUNCTION	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
General Government	\$ 7,866,654	\$ 9,957,511	\$ 11,507,987	\$ 12,198,734
Public Safety	2,702,690	3,666,150	4,219,774	5,813,291
Physical Environment	82,196	103,977	-	-
Transportation	3,796,361	4,946,097	3,279,184	3,896,073
Culture/Recreation	615,162	1,021,667	1,619,964	2,189,199
Internal Service	-	-	-	-
Debt Service	95,957	95,493	-	-
Transfers to Other Funds	980,622	808,636	1,981,200	2,724,334
Contingency	-	-	563,600	994,591
TOTAL	\$ 16,139,642	\$ 20,599,531	\$ 23,171,709	\$ 27,816,222

FISCAL YEAR 2006



GENERAL FUND EXPENDITURES BY FUNCTION



POLICE EDUCATION FUND

The purpose of this fund is to account for the revenue and expenditures associated with police officer education. Revenues represent a portion of the collections from fines and forfeitures.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Fines & Forfeitures	\$ 5,353	\$ 4,773	\$ 5,500	\$ 5,800
Interest Revenue	196	200	100	100
Appropriated Fund Balance	-		20,900	
Total Revenues	\$ 5,549	\$ 4,973	\$ 26,500	\$ 5,900

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	26,500	5,900
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 26,500	\$ 5,900

POLICE AUTOMATION FUND

The purpose of this fund is to account for the revenue and expenditures associated with the acquisition of equipment to upgrade the technology of existing police equipment. Revenues represent a portion of the collections from fines and forfeitures.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Fines & Forfeitures	\$ 19,538	\$ 19,070	\$ 22,000	\$ 26,400
Interest Revenue	287	224	100	300
Appropriated Fund Balance	-	-	31,400	-
Total Revenues	\$ 19,825	\$ 19,294	\$ 53,500	\$ 26,700

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	53,500	26,700
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 53,500	\$ 26,700

DISASTER RESERVE FUND

The purpose of this fund is to establish a reserve to cover the potential costs of a hurricane or other disaster.

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Intergovernmental Revenue	\$ -	\$ 727,256	-	-
Fines & Forfeitures	-	-	-	-
Interest Revenue	11,325	10,286	15,000	18,400
Transfers from Other Funds	310,000	-	500,000	500,000
Appropriated Fund Balance	-	-	1,142,600	-
Total Revenues	\$ 321,325	\$ 737,542	\$ 1,657,600	518,400

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	419,224	500,000	-
Capital Outlay	-	41,733	1,157,600	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	71,300	-	-
Contingency	-	-	-	518,400
Total Expenditures	\$ -	\$ 532,257	\$ 1,657,600	\$ 518,400

RECYCLING REVENUE FUND

The purpose of this fund is to account for the receipt and expenditure of money received from the sale of recyclable materials collected as a part of the solid waste program.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY06
Charges for Services	\$ 41,060	\$ 51,234	\$ 41,700	\$ 44,900
Interest Revenue	403	894	500	1,000
Appropriated Fund Balance	-	-	110,300	-
Total Revenues	\$ 41,463	\$ 52,128	\$ 152,500	\$ 45,900

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	25,000	45,900
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	127,500	-
Total Expenditures	\$ -	\$ -	\$ 152,500	\$ 45,900

STREETS IMPROVEMENT FUND

The Streets Improvement Fund is used to track revenue associated with the half-cent Local Government Infrastructure Surtax and the expenditure of those funds on the street resurfacing program. The surtax was effective beginning January 1, 2003 and continues for 10 years. Gas Tax revenue has been included in this fund beginning in FY05 to combine all of the resurfacing in one fund.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Sales, Use, and Fuel Taxes	\$ 978,020	\$ 2,000,004	\$ 2,787,600	\$ 3,731,000
Interest Revenue	1,358	278	-	1,400
Appropriated Fund Balance	-	-	976,723	320,000
Total Revenues	\$ 979,378	\$ 2,000,282	\$ 3,764,323	\$ 4,052,400

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	658,425	1,344,465	2,902,923	4,052,400
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	861,400	-
Total Expenditures	\$ 658,425	\$ 1,344,465	\$ 3,764,323	\$ 4,052,400

PARK IMPACT FEE FUND

The purpose of this fund is to account for revenues from park impact fees and the expenditures of those funds. Park impact fees may be used to acquire land for parks and to construct parks. It may not be used for the operation of the parks.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY06
Intergovernmental Revenue	\$ -	\$ 200,000	\$ -	\$ -
Charges for Services	1,532,811	2,664,196	2,106,000	3,131,300
Interest Revenue	22,477	36,942	11,000	38,000
Appropriated Fund Balance	-		2,771,835	1,090,700
Total Revenues	\$ 1,555,288	\$ 2,901,138	\$ 4,888,835	\$ 4,260,000

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	22,019	2,886,819	3,668,435	4,260,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	1,220,400	-
Total Expenditures	\$ 22,019	\$ 2,886,819	\$ 4,888,835	\$ 4,260,000

FIRE IMPACT FEE FUND

The purpose of this fund is to account for revenues from fire impact fees and the expenditures of those funds. Fire impact fees may be used to acquire land for fire stations, to construct stations, or to purchase additional equipment. It may not be used for operations or to replace existing facilities or equipment.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY06
Charges for Services	\$ 728,514	\$ 907,529	\$ 800,000	\$ 581,500
Interest Revenue	3,036	12,901	4,600	18,700
Appropriated Fund Balance	-	-	1,700,000	-
Total Revenues	\$ 731,550	\$ 920,430	\$ 2,504,600	\$ 600,200

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	55,000	2,500,000	400,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	4,600	200,200
Total Expenditures	\$ -	\$ 55,000	\$ 2,504,600	\$ 600,200

DEVELOPMENT SPECIAL PROJECTS FUND

The purpose of this fund is to account for revenues from developer contributions and the expenditures of those funds. Developer contributions are for specific purposes such as traffic signals, street lights, or sidewalks, and may not be used to cover other expenditures.

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Intergovernmental Revenue	\$ -	\$ 20,000	\$ -	\$ -
Charges for Services	52,000.00	410,850	-	-
Interest Revenue	1,000	2,641	-	6,900
Appropriated Fund Balance	-	-	533,761	-
Total Revenues	\$ 53,000	\$ 433,491	\$ 533,761	\$ 6,900

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	24,672	169,861	-
Capital Outlay	-	-	250,000	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	113,900	6,900
Total Expenditures	\$ -	\$ 24,672	\$ 533,761	\$ 6,900

TRANSPORTATION IMPACT FEE FUND

The purpose of this fund is to account for revenues from transportation impact fees. Prior to October 1, 2004 these fees were administered by Flagler County. Transportation impact fees may be used to increase transportation capacity and may not be used for maintenance or repairs.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Charges for Services	\$ -	\$ -	\$ 5,200,000	\$ 10,653,280
Interest Revenue	-	-	-	130,000
Appropriated Fund Balance	-	-	-	-
Total Revenues	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,200,000</u>	<u>\$ 10,783,280</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	-	2,191,235	10,650,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	3,008,765	133,280
Total Expenditures	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 5,200,000</u>	<u>\$ 10,783,280</u>

SR100 COMMUNITY REDEVELOPMENT FUND

The City established a redevelopment area in June 2004. This fund will track revenues and expenditures related to redevelopment.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Intergovernmental Revenue	\$ -	\$ -	\$ -	\$ 99,100
Interest Revenue	-	-	-	4,800
Transfers from Other Funds	-	-	500,000	1,062,189
Appropriated Fund Balance	-	-	-	233,911
Total Revenues	\$ -	\$ -	\$ 500,000	\$ 1,400,000

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	500,000	100,000
Capital Outlay	-	-	-	1,300,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 500,000	\$ 1,400,000

CAPITAL PROJECTS FUND

The purpose of this fund is to account for revenues provided for major capital projects and to track the expenditures of those funds. Revenues currently come from a 0.5 ad valorem tax, investment earnings and transfers from the General Fund. An increase to 1.0 mils is included for FY06.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Ad Valorem Taxes	\$ -	\$ -	\$ 1,497,000	\$ 4,266,700
Sales, Use, and Fuel Taxes	1,134,647	-	-	-
Intergovernmental Revenue	-	-	400,000	-
Interest Revenue	61,261	32,111	42,100	46,300
Miscellaneous Revenues	-	905,280	-	-
Transfers from Other Funds	670,622	808,636	424,222	211,222
Debt Proceeds	-	-	-	29,000,000
Appropriated Fund Balance	-	-	3,301,025	-
Total Revenues	\$ 1,866,530	\$ 1,746,027	\$ 5,664,347	\$ 33,524,222

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	4,277,047	5,434,347	23,450,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	500,000	-	-
Contingency	-	-	230,000	10,074,222
Total Expenditures	\$ -	\$ 4,777,047	\$ 5,664,347	\$ 33,524,222

UTILITY FUND

The City purchased the water and wastewater utility on October 30, 2003. FY05 was the first full year of operations under municipal ownership and direction.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Charges for Services	\$ -	\$ 16,125,063	\$ 17,124,000	\$ 19,525,960
Interest Revenue	-	39,498	20,000	114,000
Miscellaneous Revenues	-	-	-	-
Transfers from Other Funds	-	-	1,143,886	1,143,886
Appropriated Fund Balance	-	-	510,177	650,000
Total Revenues	\$ -	\$ 16,164,561	\$ 18,798,063	\$ 21,433,846

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ 3,483,100	\$ 3,981,251	\$ 5,036,148
Operating Expenses	-	8,165,766	6,846,202	7,479,926
Capital Outlay	-	-	301,140	251,000
Debt Service	-	4,178,037	6,338,073	6,346,673
Grants & Aide	-	8,000	8,000	8,000
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	10,714,500	1,034,035	1,812,099
Contingency	-	-	289,362	500,000
Total Expenditures	\$ -	\$ 26,549,403	\$ 18,798,063	\$ 21,433,846

UTILITY CAPITAL PROJECTS FUND

This fund is used to record revenues and expenditures related to impact fees, renewal and replacement transfers from the Utility Fund, and bond proceeds.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Intergovernmental Revenue	\$ -	\$ 13,405	\$ 600,000	\$ -
Charges for Services	-	9,998,143	11,280,000	16,147,200
Interest Revenue	-	109,051	100,000	240,000
Miscellaneous Revenues	-	-	-	-
Transfers from Other Funds	-	10,690,000	663,535	800,254
Debt Proceeds	-	-	14,402,400	14,128,000
Appropriated Fund Balance	-	-	12,546,455	3,966,232
Total Revenues	\$ -	\$ 20,810,599	\$ 39,592,390	\$ 35,281,686

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ -	\$ -
Operating Expenses	-	-	-	-
Capital Outlay	-	-	36,734,204	34,137,800
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	1,143,886	1,143,886
Contingency	-	-	1,714,300	-
Total Expenditures	\$ -	\$ -	\$ 39,592,390	\$ 35,281,686

SOLID WASTE FUND

The City contracts for solid waste services. In April 2004, the City assumed responsibility for billing and collections and remittance of payment to the contractor.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Franchise Fees	\$ -	\$ -	\$ -	\$ 8,000
Charges for Services		1,450,787	2,916,000	3,426,300
Interest Revenue	-	(277)	-	300
Appropriated Fund Balance	-	-	-	60,317
Total Revenues	\$ -	\$ 1,450,510	\$ 2,916,000	\$ 3,494,917

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ 94,605	\$ 95,760
Operating Expenses	-	1,234,108	2,818,510	3,399,157
Capital Outlay	-	-	-	-
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	-	-
Contingency	-	-	2,885	-
Total Expenditures	\$ -	\$ 1,234,108	\$ 2,916,000	\$ 3,494,917

STORMWATER MANAGEMENT FUND

In July 2004 the City Council approved the establishment of a stormwater utility, effective October 1, 2004. In June 2005, the Palm Coast Community Service Corporation's responsibilities for a portion of the stormwater system were brought under the City as the Stormwater Management Department and unified the entire system.

REVENUE SUMMARY

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Licenses & Permits	\$ -	\$ -	\$ -	\$ 290,000
Charges for Services		-	1,628,000	3,200,000
Interest Revenue	-	-	-	8,000
Debt Proceeds	-	-	3,260,000	5,000,000
Appropriated Fund Balance	-	-	689,400	191,942
Total Revenues	\$ -	\$ -	\$ 5,577,400	\$ 8,689,942

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ -	\$ -	\$ 396,160	\$ 642,747
Operating Expenses	-	-	1,191,895	3,030,035
Capital Outlay	-	-	3,165,000	5,000,000
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	290,000	17,160
Contingency	-	-	534,345	-
Total Expenditures	\$ -	\$ -	\$ 5,577,400	\$ 8,689,942

FLEET MANAGEMENT FUND

The Fleet Management Fund is an Internal Service Fund that is designed to maintain the City's fleet of vehicles and equipment and to accumulate reserves for the acquisition of replacements for the fleet when the useful life has expired. Transfers from the user departments provide the revenue, necessary to accomplish this task.

Revenues	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
<u>Intergovernmental Revenue</u>	\$ 34,835	\$ 108,472	\$ -	\$ 71,500
Interest Revenue	276	241	323	-
Miscellaneous Revenues	121,474	8,895	91,200	-
Non Revenues	574,200	1,239,300	1,569,490	2,334,097
Transfers from Other Funds	-	500,000	1,175,700	1,824,985
Debt Proceeds	-	-	-	-
Appropriated Fund Balances	-	-	521,229	-
Total Revenues	<u>\$ 730,785</u>	<u>\$ 1,856,908</u>	<u>\$ 3,357,942</u>	<u>\$ 4,230,582</u>

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06
Personal Services	\$ 68,271	\$ 111,710	\$ 178,129	\$ 222,852
Operating Expenses	258,595	787,550	611,262	946,371
Capital Outlay	-	-	2,394,329	2,428,735
Debt Service	-	-	-	-
Grants & Aide	-	-	-	-
NonOperating Expenses	-	-	-	-
Transfers to Other Funds	-	-	174,222	174,222
Contingency	-	-	-	458,402
Total Expenditures	<u>\$ 326,866</u>	<u>\$ 899,260</u>	<u>\$ 3,357,942</u>	<u>\$ 4,230,582</u>

DEPARTMENT FUNDING

Departmental responsibility may cross funds. This table identifies the funding sources for department activities.

Department / Division	General Fund	Enterprise Funds	Capital Project Funds	Internal Service Fund	Special Revenue Funds
City Council	\$ 57,398	\$ -	\$ -	\$ -	\$ -
City Manager	410,883	-	-	-	-
Community Relations	606,543	-	-	-	-
City Attorney	400,000	-	-	-	-
City Clerk	252,932	-	-	-	-
General Services					
Finance	885,146	-	-	-	-
Human Resources	271,495	-	-	-	-
Customer Service	-	752,504	-	-	-
Information Technolgy and Communications	2,138,145	-	-	-	-
Planning and Zoning					
Administration	377,033	-	-	-	-
Planning	1,097,190	-	-	-	-
SR100 Community Redevelopment	-	-	-	-	1,400,000
Building and Code Administration					
Building Permits and Inspections	2,319,213	-	-	-	-
Code Enforcement	1,263,573	-	-	-	-
Fire					
Fire	4,170,332	-	-	-	-
Fire Impact Fee	-	-	-	-	600,200
Law Enforcement					
Law Enforcement	2,303,550	-	-	-	-
Police Education	-	-	-	-	5,900
Police Automation	-	-	-	-	26,700

DEPARTMENT FUNDING

Department / Division	General Fund	Enterprise Funds	Capital Project Funds	Internal Service Fund	Special Revenue Funds
Public Works					
Administration	371,978	-	-	-	-
Streets and Drainage	4,414,135	-	-	-	-
Facilities Maintenance	583,402	-	-	-	-
Recycling Revenue	-	-	-	-	45,900
Streets Improvement	-	-	-	-	4,052,400
Solid Waste	-	3,494,917	-	-	-
Fleet Management	-	-	-	4,230,582	-
Recreation and Parks					
Parks / Facilities	1,262,209	-	-	-	-
Recreation / Athletics	998,775	-	-	-	-
Park Impact Fee	-	-	-	-	4,260,000
Engineering					
Engineering	1,300,541	-	-	-	-
Development Special Projects	-	-	-	-	6,900
Transportation Impact Fee	-	-	-	-	10,783,200
Utility					
Administration	-	978,070	-	-	-
Utility Maintenance	-	556,766	-	-	-
Wastewater Collection	-	1,740,846	-	-	-
Wastewater Treatment	-	1,438,194	-	-	-
Water Plant #1	-	1,539,054	-	-	-
Water Plant #2	-	1,494,820	-	-	-
Water Quality	-	508,176	-	-	-
Water Distribution	-	2,688,334	-	-	-
Non-Departmental	-	9,737,082	-	-	-
Utility Capital Projects	-	-	35,281,686	-	-
Stormwater Management	-	8,689,942	-	-	-

CITY COUNCIL

The City Council is the elected legislative and policy body for the City of Palm Coast. As the City Council, they establish policies that will provide for the protection, safety, and general welfare of the citizens of Palm Coast. These policies help create a quality environment, insure that municipal services are provided at an economic cost, and that future needs of the City can be met. The City Council appoints the City Manager, City Attorney, and the external auditors who perform the annual audit of the City finances.

There are no major changes to this department budget for FY2006.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,484	58,216	65,018
City employees (FTE).	132.68	227.03	310.03	394.63
Total original Citywide budget.	\$17,416,100	\$38,437,752	\$100,769,078	\$146,635,299
EFFICIENCY/EFFECTIVENESS:				
Non-discretionary revenue generated per citizen.	\$320.00	\$332.76	\$306.37	\$358.86
City Council cost per capita.	\$0.80	\$1.28	\$0.79	\$0.88
Citizen rating of overall quality of life.	66	68	63	65
Citizen rating of overall direction of City. (Scale: 0=poor 100=excellent).	55	55	51	53

For this presentation, “Non-discretionary revenue” is considered revenue generated by taxes and fees that are mandatory. This includes ad valorem taxes, all sales and use taxes, franchise fees, and intergovernmental revenue. It does not include licenses, permits, user fees, fines, or investment earnings.

CITY COUNCIL

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 7,239	\$ 30,534	\$ 34,098	\$ 34,098	\$ -
Operating Expenditures	26,856	34,331	11,700	23,300	11,600
Capital Outlay					-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-		-
Transfers	-	-			-
Contingency	-	-	-	-	-
Total Expenditures	\$ 34,095	\$ 64,865	\$ 45,798	\$ 57,398	\$ 11,600

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

CITY COUNCIL

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
N/A		-	-	-	-
Total Full-time		-	-	-	-
<u>Part-time/Temporary</u>					
Mayor	*	1.00	1.00	1.00	-
Vice - Mayor	**	1.00	1.00	1.00	-
Council Member	**	3.00	3.00	3.00	-
Total Part-time/Temporary		5.00	5.00	5.00	-
Total Personnel		5.00	5.00	5.00	-

* Budgeted at \$7,500 per year.

** Budgeted at \$6,000 per year.

CITY MANAGER

The City Manager's office is responsible for implementation of all policies established by the City Council and for directing the operations of the City government. The manager provides guidance to all City departments and submits the annual budget designed to achieve the goals of the Council. The City Manager prepares alternatives and makes recommendations that will assist the Council in achieving the goals they have established. The office also provides clerical services for the Mayor and Council.

There are no other major changes to this departmental budget for FY2006.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,484	58,216	65,018
City employees (FTE).	132.68	227.03	310.03	394.63
Total original Citywide budget.	\$17,416,100	\$38,437,752	\$100,769,078	\$146,635,299
EFFICIENCY/EFFECTIVENESS:				
General Fund operating cost per capita.	\$321.54	\$339.42	\$348.01	\$365.76
Number of employees per 1,000 residents.	3.09	4.50	5.35	6.06
Department cost per capita.	\$4.77	\$6.32	\$6.64	\$6.32
Citizen rating of quality of City services. (Scale: 0=poor 100=excellent).	52	56	53	55

For this presentation, "General Fund operating cost" is considered to be all General Fund costs excluding Capital Outlay and Transfers.

CITY MANAGER

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 186,196	\$ 289,991	\$ 363,198	\$ 380,784	\$ 17,586
Operating Expenditures	18,208	29,291	21,032	30,099	9,067
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 204,404	\$ 319,282	\$ 384,230	\$ 410,883	\$ 26,653

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

CITY MANAGER

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
City Manager	136	1.00	1.00	1.00	-
Assistant City Manager	134	-	1.00	1.00	-
Executive Assistant to the City Manager	115	1.00	1.00	1.00	-
Total Full-time		2.00	3.00	3.00	-
<u>Part-time/Temporary</u>					
Intern	101	1.00	1.00	1.00	-
Total Part-time/Temporary		1.00	1.00	1.00	-
Total Personnel		3.00	4.00	4.00	-

COMMUNITY RELATIONS

The Office of Community Relations is responsible for special community projects and the dissemination of general public information as well as emergency/disaster information pertinent to the health and safety of our community and our residents. This office prepares all relative public informational brochures, notices, newsletters, annual and special reports.

Media advertisements and press releases are also produced in this office. The budget includes funds for economic development, the annual contribution to Enterprise Flagler and a contribution to the Northeast Florida Economic Development group; Cornerstone Marketing Alliance. This office acts as liaison to Enterprise Flagler to promote economic development within the City.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD: Population – City.	42,850	50,484	58,216	65,018
EFFICIENCY/EFFECTIVENESS: Program cost per capita. Citizen rating of economic development. (Scale: 0=poor 100=excellent).	N/A 29	N/A 35	\$9.46 37	\$9.33 39

COMMUNITY RELATIONS

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ 187,952	\$ 241,762	\$ 53,810
Operating Expenditures	-	-	229,400	208,281	(21,119)
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	130,000	156,500	26,500
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ -	\$ 547,352	\$ 606,543	\$ 59,191

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

COMMUNITY RELATIONS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Special Projects Manager	126	-	1.00	1.00	-
Community Relations Manager	124	-	1.00	1.00	-
Staff Assistant	111	-	-	1.00	1.00
Customer Service Representative I	109	-	1.00	1.00	-
Total Full-time		-	3.00	4.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	3.00	4.00	1.00

CITY ATTORNEY

The City Attorney advises the City Council and boards and commissions of the City on legal issues. The Attorney assists the City Manager, department heads, and staff on legal matters concerning the City of Palm Coast. The City Attorney attends City Council meetings and other public meetings as deemed advisable and represents the City in prosecuting and defending lawsuits. Services are provided by contract.

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	396,676	271,714	200,000	400,000	200,000
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 396,676	\$ 271,714	\$ 200,000	\$ 400,000	\$ 200,000

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

CITY ATTORNEY

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
N/A		-	-	-	-
Total Full-time		-	-	-	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	-	-	-

CITY CLERK

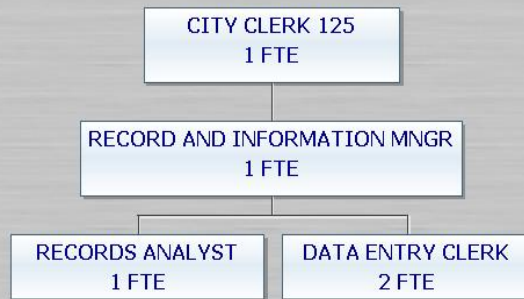
The City Clerk's Office is responsible for preparing agenda and minutes for City Council meetings, as well as the processing of all City ordinances, resolutions, and proclamation. The City Clerk's office is the official record keeper for all City documents setting guidelines for the management and retention of these documents, as well as handling scanning, indexing and destruction of City documents. The City Clerk's office also handles citizens' requests for information and records. The City Clerk also acts as the Supervisor of Elections for the City of Palm Coast.

As noted in the City Clerk's Five Year Plan, in order to effectively and efficiently handle all City records and, with the vision of becoming a "paperless" City, it is important to create a Records and Information Manager, who will create policy and procedures for this Division of the City Clerk's office, as well as fill in for the City Clerk when she is not available. In addition, in an effort to ensure a high quality of record scanning and indexing, a Records Analysts position has been created to assist in day to day operations of supervising our Data Entry Clerks, while providing quality control and auditing of all Data Entry Clerk functions. Due to the current lack of space and to keep costs down this year, the Records and Information Manager will replace the Senior Staff Assistant within the City Clerk's office. One Records Analyst will be hired.

Most of the increase in expenditures to the City Clerk's budget is due to the increase in personnel. The second largest added expense covers the cost of the November general election, which is approximately \$22,000.

PERFORMANCE REVIEW TABLE	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLAND:				
Population – City.	42,850	50,484	58,216	65,018
Number of meetings	37	36	39	39
EFFICIENCY/EFFECTIVENESS:				
Department expenditures per capita.	\$2.56	\$2.05	\$3.58	\$3.89
Percent of City records scanned and indexed	0%	0%	25%	50%
Percent of minutes completed within one month.	75%	85%	90%	100%
Citizen rating of City Clerk services.	N/A	62	66	68

CITY CLERK



*Current job description used is Records Clerk, however, this should be Data Entry Clerk. These job title changes will be made in 2006.

CITY CLERK

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 48,205	\$ 62,151	\$ 132,610	\$ 188,906	\$ 56,296
Operating Expenditures	58,578	41,444	72,037	64,026	(8,011)
Capital Outlay	3,039	-	2,535	-	(2,535)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 109,822	\$ 103,595	\$ 207,182	\$ 252,932	\$ 45,750

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

CITY CLERK

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
City Clerk	125	1.00	1.00	1.00	-
Records Manager	115	-	-	1.00	1.00
Senior Staff Assistant	112	-	1.00	-	(1.00)
Records Analyst	111	-	-	1.00	1.00
Data Entry Clerk	110	-	-	1.00	1.00
Records Clerk	108	-	1.00	-	(1.00)
Total Full-time		1.00	3.00	4.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		1.00	3.00	4.00	1.00

GENERAL SERVICES

The General Services Department includes Finance, Human Resources, and Customer Service. Purchasing, Risk Management, and Occupational Licensing are part of the Finance Division. The mission of the General Services Department is to help the City of Palm Coast meet its goals for the future by providing fast and efficient services to citizens, businesses, customers, vendors, employees, and other City departments while adhering to local, state, and federal laws and regulations.

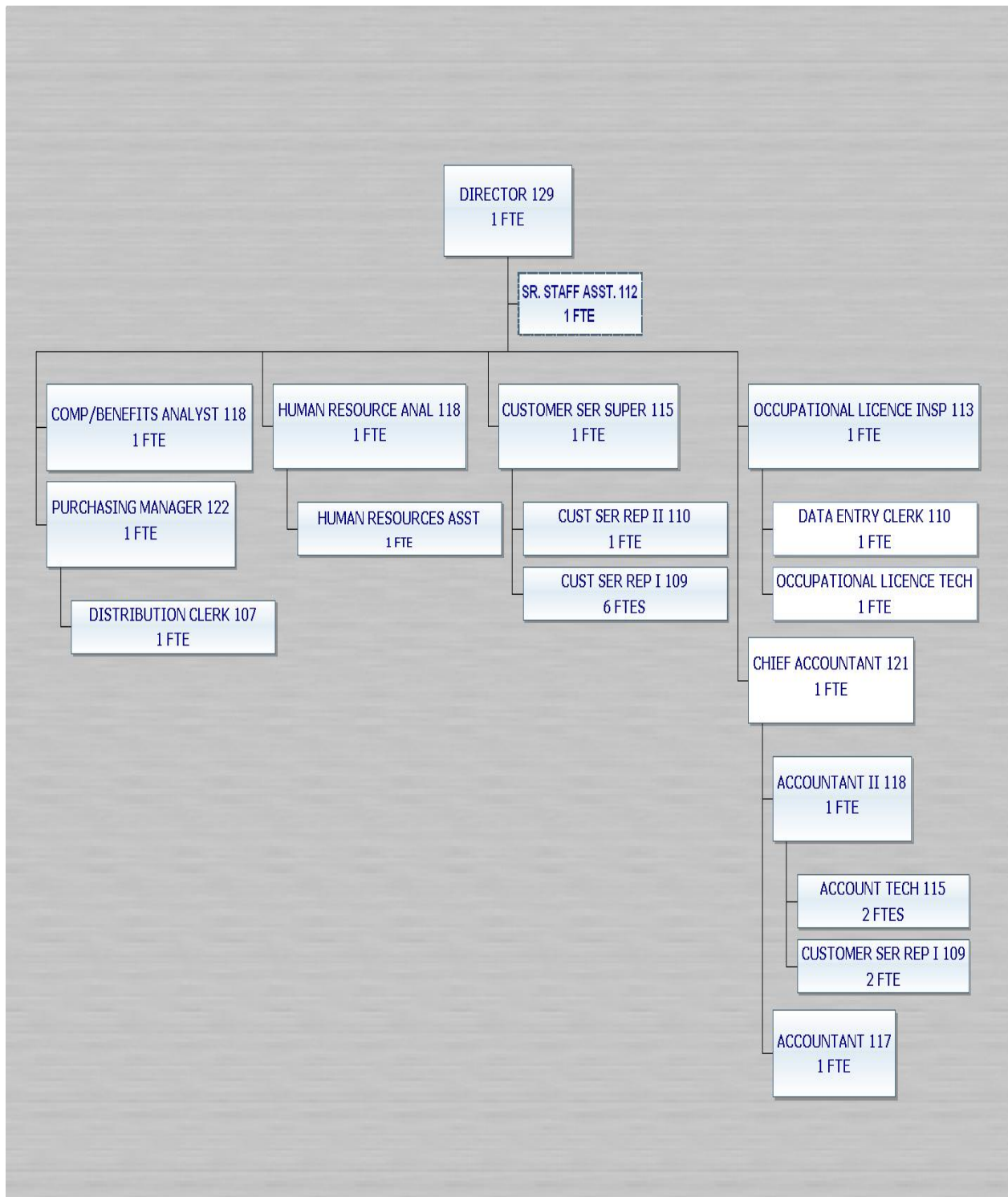
The Occupational Licensing function was transferred from Code Enforcement to Finance in November of 2004. In fiscal year 2006, an Occupational License Technician position is being added. This person will be responsible for providing service in the office, which will allow the Occupational License Inspector to spend more time in the field. The growth that has begun to occur in the commercial sector is increasing the need for additional personnel to provide the required services and insure that all businesses obtain the proper licenses.

One Customer Service Representative is being added to the Customer Service Division. This person will be located at City Hall so that we can begin handling utility transactions at City Hall. This will reduce the need for people to travel across I-95 to make utility payments. It should also reduce the customer traffic at the Utility office and give the current representatives more time to answer phones and handle billing.

These additional personnel and associated operating costs account for most of the increase in the General Services Department. Two positions were added to Finance mid-year this year and the fiscal year 2006 budget includes full year salary and benefits for those positions.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,484	58,216	65,018
City departments.	7	8	10	12
City employees (FTE).	132.68	227.03	310.03	394.63
Invoices processed.	N/A	18,649	23,355	27,000
Occupational licenses processed.	3,264	3,507	3,890	4,100
Budgeted positions - Citywide.	149	222	334	420
Applications processed.	961	2,343	1,917	2500
Total hired.	52	150	225	200
Terminations	43	25	30	110
EFFICIENCY/EFFECTIVENESS:				
Department General Fund expenditures per capita.	\$18.36	\$17.63	\$16.92	\$17.79
Human Resources expenditures per FTE.	\$3,103.16	\$2,115.22	\$933.36	\$687.97
Total average # of days for recruitment (no testing required).	51	55	45	40
Citizen satisfaction with financial services.	N/A	55%	54%	56%

GENERAL SERVICES



GENERAL SERVICES FINANCE

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 268,218	\$ 311,500	\$ 574,391	\$ 742,633	\$ 168,242
Operating Expenditures	106,603	98,234	101,626	142,513	40,887
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	14,250	-	(14,250)
Contingency	-	-	-	-	-
Total Expenditures	\$ 374,821	\$ 409,734	\$ 690,267	\$ 885,146	\$ 194,879

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

GENERAL SERVICES FINANCE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
General Services Director	131	1.00	1.00	1.00	-
Purchasing Manager	123	-	1.00	1.00	-
Chief Accountant	123	-	1.00	1.00	-
Management Analyst	119	-	1.00	1.00	-
Compensation Benefits Analyst	119	-	1.00	1.00	-
Purchasing & Grants Coordinator	118	1.00	-	-	-
Accountant II	118	-	1.00	1.00	-
Accountant I	117	1.00	1.00	1.00	-
Accounting Technician	115	2.00	2.00	2.00	-
Occupational License Supervisor	115	-	1.00	1.00	-
Occupational License Technician	112	-	-	1.00	1.00
Data Entry Clerk	110	-	1.00	1.00	-
Distribution Clerk	107	-	1.00	1.00	-
Total Full-time		5.00	12.00	13.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	12.00	13.00	1.00

GENERAL SERVICES HUMAN RESOURCES

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 230,313	\$ 262,731	\$ 128,547	\$ 138,126	\$ 9,579
Operating Expenditures	178,527	217,488	160,824	133,369	(27,455)
Capital Outlay	2,887	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 411,727	\$ 480,219	\$ 289,371	\$ 271,495	\$ (17,876)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

GENERAL SERVICES HUMAN RESOURCES

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Assistant City Manager	134	1.00	-	-	-
Human Resource Analyst	118	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Human Resource Assistant	112	-	-	1.00	1.00
Staff Assistant	111	-	1.00	-	(1.00)
Receptionist	106	1.00	-	-	-
Total Full-time		4.00	3.00	3.00	-
<u>Part-time/Temporary</u>					
Staff Assistant	111	1.00	-	-	-
Total Part-time/Temporary		1.00	-	-	-
Total Personnel		5.00	3.00	3.00	-

GENERAL SERVICES CUSTOMER SERVICE

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ 146,752	\$ 320,122	\$ 370,324	\$ 50,202
Operating Expenditures	-	739,467	209,564	322,180	112,616
Capital Outlay	-	14,574	15,000	-	(15,000)
Debt Service	-	61,822	50,000	60,000	10,000
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 962,615	\$ 594,686	\$ 752,504	\$ 157,818

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

GENERAL SERVICES

CUSTOMER SERVICE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Customer Service Supervisor	115	1.00	1.00	1.00	-
Customer Service Representative II	110	1.00	1.00	1.00	-
Customer Service Representative I	109	6.00	7.00	8.00	1.00
Total Full-time		8.00	9.00	10.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		8.00	9.00	10.00	1.00

INFORMATION TECHNOLOGY AND COMMUNICATIONS

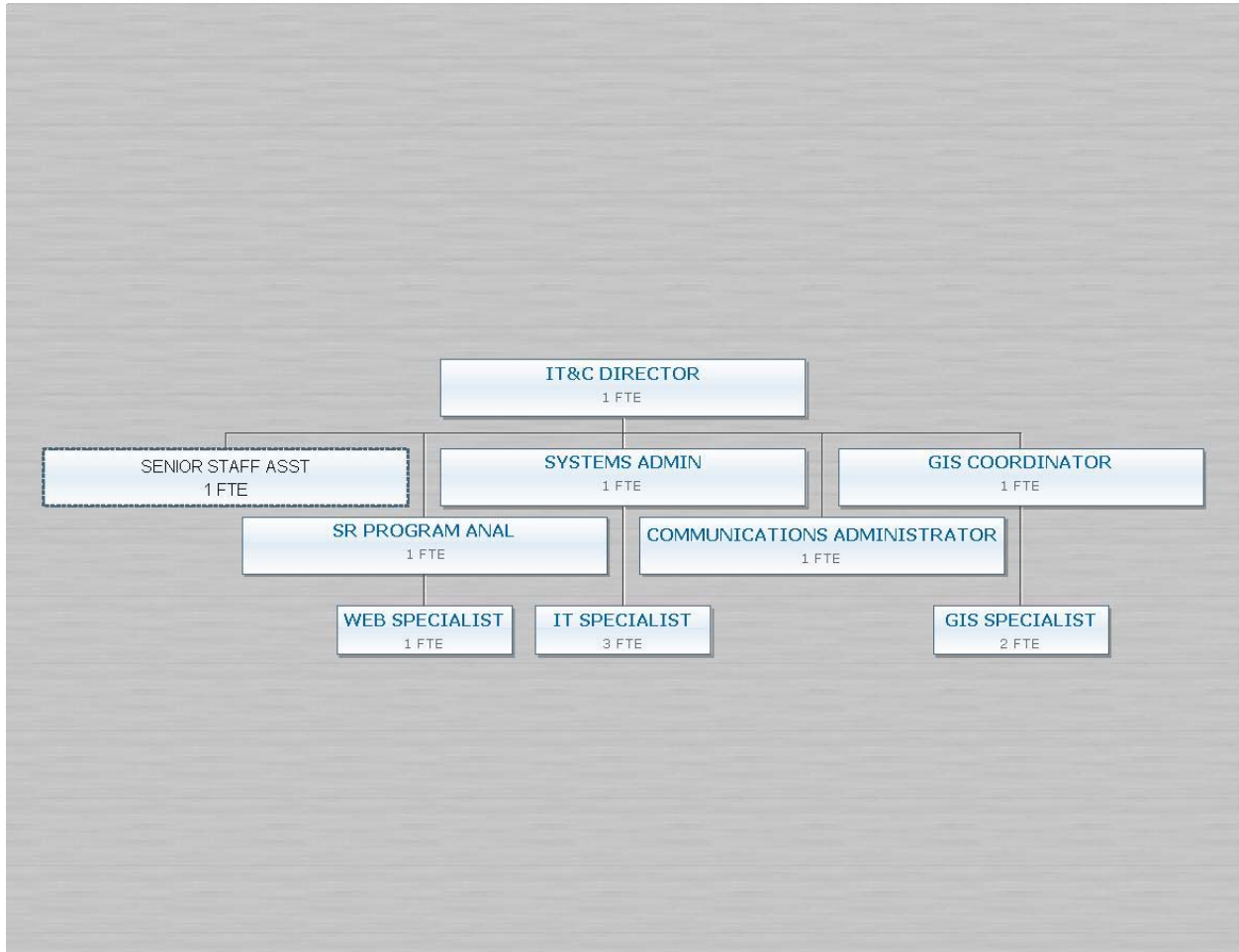
Information Technology is being moved out from under General Services beginning FY06 and will become the Information Technology & Communications (IT&C) Department. IT&C's primary role is to provide services to other City departments. Internal services include support services, application development, communications and GIS. External services include maintenance and development of the City's website, E-Gov services and automated voice solutions (IVR).

Five new positions are being added to maintain current and future services and technologies. These include positions supporting the City's growing voice/data/wireless networks, 800mhz radio system, network and client application development, GIS and mapping, project management, E-Gov services, and the maintenance and support of employee workstations and servers, software and enterprise applications.

An increase in service contracts and application licensing accounts for a large percentage of the increase in this year's operating expenditures. A large portion of this year's capital expenditures are in mobile deployments, the purchase of a Storage Area Network (SAN), and the cost of replacing dated network equipment.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City	42,850	50,484	58,216	65,018
City departments.	7	8	10	12
City employees (FTE).	132.68	227.03	310.03	394.63
Number of PCs in service.	95	150	242	300
EFFICIENCY/EFFECTIVENESS:				
Department operating cost per capita.	\$6.96	\$7.36	\$17.62	\$25.20
Department cost per workstation.	\$3,138.26	\$2,594.73	\$5,026.64	\$7,127.15

INFORMATION TECHNOLOGY AND COMMUNICATIONS



INFORMATION TECHNOLOGY AND COMMUNICATIONS

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 79,994	\$ 101,343	\$ 368,047	\$ 638,918	\$ 270,871
Operating Expenditures	164,954	214,325	651,931	999,227	347,296
Capital Outlay	1,668	45,536	259,800	500,000	240,200
Debt Service	53,187	56,013	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 299,803	\$ 417,217	\$ 1,279,778	\$ 2,138,145	\$ 858,367

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY06
Cisco PIX 515e unrestricted (fail over unit)	\$ 8,000
Cisco network equipment	40,000
GIS workstation	3,000
Copiers (4)	47,000
Laptops (30)	66,000
Printers (3)	7,500
GPS Units for GIS	14,500
Storage Area Network	100,000
Wireless Deployment	50,000
Computers (20 new, 10 replacements)	55,000
Replacement Servers (2)	20,000
Dell Server	10,000
Desktop w/video capture card	2,000
Large Monitors (5)	10,000
Scan stations (5)	50,000
Laptop mounts for vehicles (14)	17,000
Total	\$500,000

INFORMATION TECHNOLOGY AND COMMUNICATIONS

PERSONNEL ROSTER

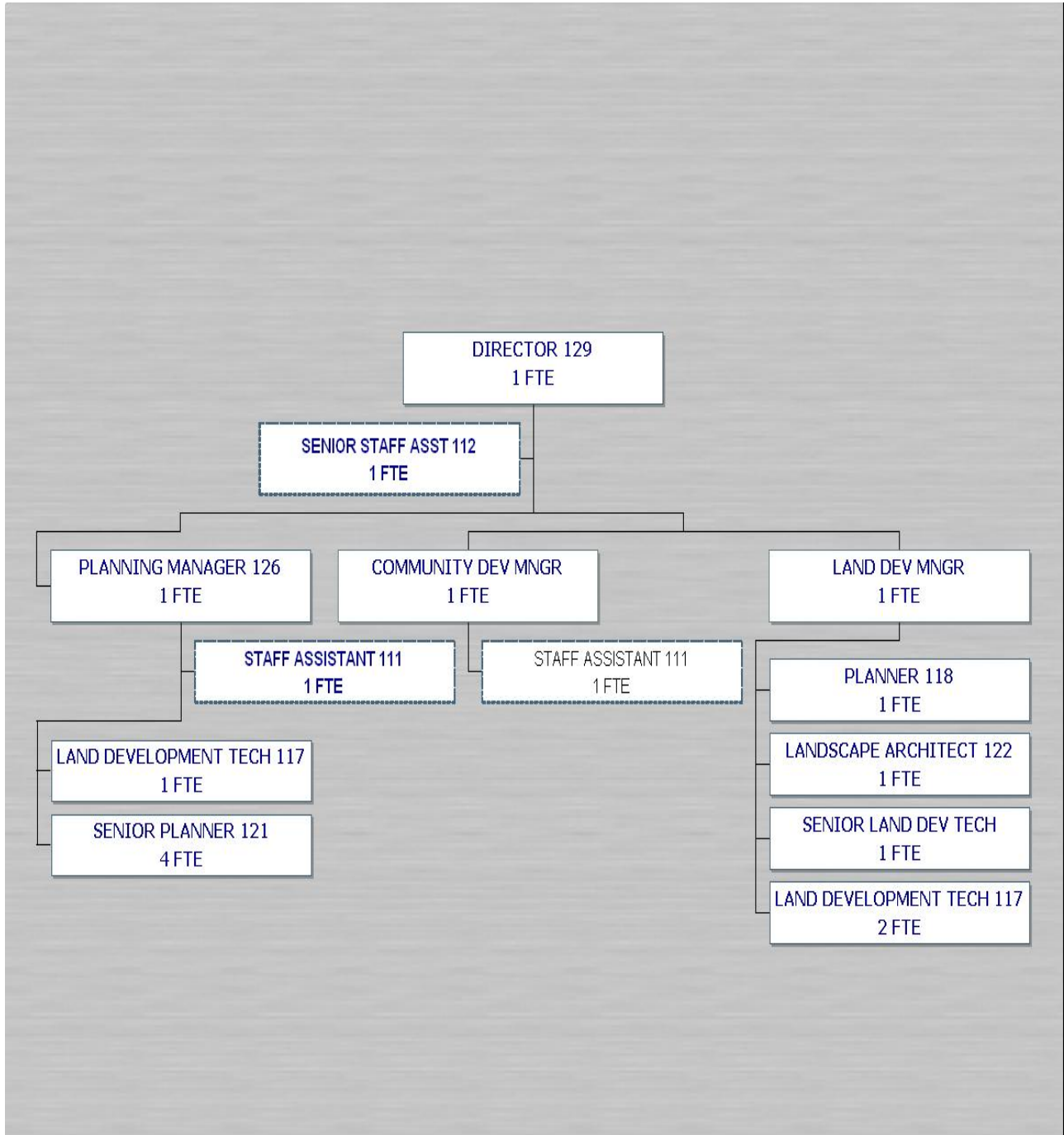
Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Information Technology & Communications Director	129	-	-	1.00	1.00
Information Technology Manager	124	1.00	1.00	-	(1.00)
Senior Program Analyst	122	-	-	1.00	1.00
Program Analyst	120	-	1.00	-	(1.00)
Systems Administrator	120	-	-	1.00	1.00
GIS Coordinator	120	-	-	1.00	1.00
Communications Administrator	119	-	-	1.00	1.00
CAD Supervisor	117	-	1.00	-	(1.00)
Support Specialist	116	1.00	3.00	3.00	-
GIS Specialist	116	-	-	2.00	2.00
Web Specialist	116	-	-	1.00	1.00
Senior Staff Assistant	112	-	-	1.00	1.00
CAD Technician	112	-	1.00	-	(1.00)
Total Full-time		2.00	7.00	12.00	5.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		2.00	7.00	12.00	5.00

COMMUNITY DEVELOPMENT DEPARTMENT

The Development Services Department is being renamed to the Community Development Department to reflect the primary focus of the Department since the building and code enforcement functions have been moved to a separate Department. The primary mission of the Community Development Department is to assist in the implementation of the City's Comprehensive Plan by facilitating responsible and well-planned growth. This entails drafting and maintaining the City's Land Development Code as well as the review of development applications, including subdivisions, site plans, future land use map amendments, re-zonings, variances, etc. In addition, Community Development is responsible for the establishment and administration of housing and community (re)development programs to implement the Comprehensive Plan. The new positions which are being proposed for FY 06 will create a management structure to implement the Plan's objectives and to implement strategies to facilitate and streamline the development review process in accordance with City Council goals.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD: Number of rezoning, special exception, subdivision, and variance applications.	410	522	620	720
EFFICIENCY/EFFECTIVENESS: Department expenditures per capita.	\$24.44	\$26.66	\$22.29	\$22.68
Percent of Land Development Code completed.	N/A	N/A	61%	100%
Percent of zoning map completed.	N/A	N/A	0%	100%
Citizen rating of quality of City planning and zoning services.	N/A	50%	46%	48%

COMMUNITY DEVELOPMENT DEPARTMENT



COMMUNITY DEVELOPMENT DEPARTMENT ADMINISTRATION

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 147,711	\$ 181,143	\$ 165,257	\$ 258,349	\$ 93,092
Operating Expenditures	98,154	94,303	54,924	118,684	63,760
Capital Outlay	287	2,643		-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 246,152	\$ 278,089	\$ 220,181	\$ 377,033	\$ 156,852

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	<u>\$ -</u>

COMMUNITY DEVELOPMENT DEPARTMENT ADMINISTRATION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Community Development Director	130	1.00	1.00	1.00	-
Community Redevelopment Manager	127	-	-	1.00	1.00
Land Development Manager	121	-	-	1.00	1.00
Senior Staff Assistant	112	1.00	1.00	1.00	-
Staff Assistant	111	-	-	1.00	1.00
Total Full-time		2.00	2.00	5.00	3.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		2.00	2.00	5.00	3.00

COMMUNITY DEVELOPMENT DEPARTMENT PLANNING

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 594,936	\$ 801,618	\$ 793,420	\$ 841,090	\$ 47,670
Operating Expenditures	206,244	265,151	276,992	256,100	(20,892)
Capital Outlay	-	801	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 801,180	\$ 1,067,570	\$ 1,070,412	\$ 1,097,190	\$ 26,778

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

COMMUNITY DEVELOPMENT DEPARTMENT PLANNING

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Planning Manager	127	1.00	1.00	1.00	-
Landscape Architect	122	1.00	1.00	1.00	-
Senior Planner	121	2.00	4.00	4.00	-
Planner	119	3.00	1.00	1.00	-
CAD Operator	117	1.00	-	-	-
Land Development Technician	117	4.00	4.00	4.00	-
Staff Assistant	111	1.00	1.00	1.00	-
Total Full-time		13.00	12.00	12.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		13.00	12.00	12.00	-

BUILDING AND CODE ADMINISTRATION

Building and Code Administration is responsible for all building, code enforcement and urban forestry functions. The department inspects improvements in residential and non-residential developments, issues building permits, and performs inspections during construction. The Department is also responsible for investigating complaints of code violations, inspecting commercial property for code compliance, and providing support to the City Council and certain Boards and Commissions of the City.

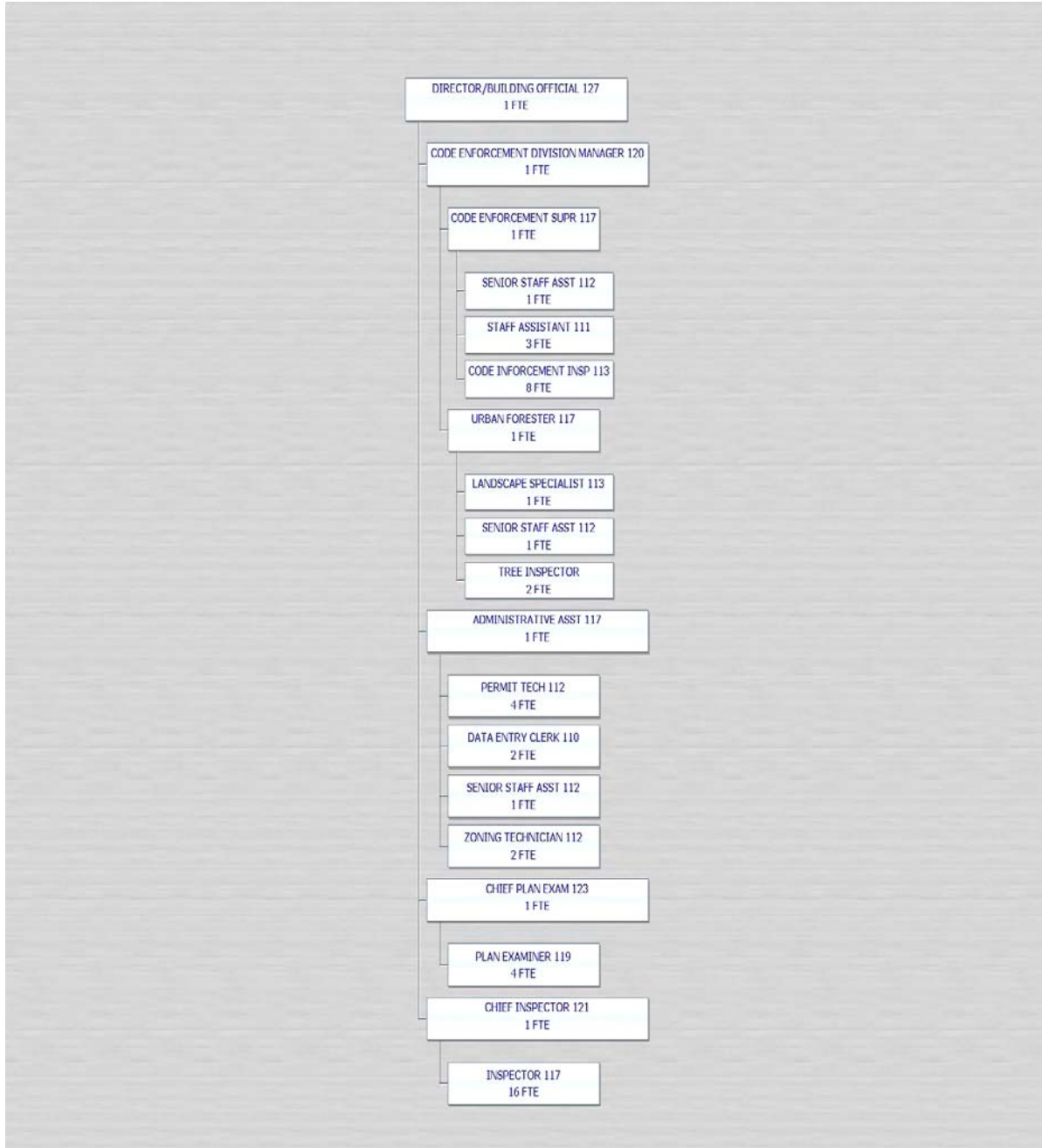
This budget allows us to meet our staffing needs and stay ahead of projected increases in large scale commercial projects. Inspector and plans examiner positions are reduced by 20% to reflect the stabilizing of permitting activity. An additional Code Officer position is added to crackdown on unlicensed contracting, abandoned projects and jobsite debris issues. Two landscape inspectors are added to continue an aggressive wildfire mitigation effort, advance the greening of the City and to move forward with the Tree City USA initiative.

The budget provides necessary training, continuing education and certification for licensed personnel as well as extensive ethics and customer service cross-training programs for all staff.

The technology and communication budget will put us in a position to move forward with the City's goal of being paperless and provide online permitting. We will increase Code Officer productivity by utilizing technology to provide mobile applications to make information available in the field.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Number of code violations.	8,481	9,211	8,381	9700
Number of permits issued.	N/A	10,910	9,722	9,750
Population – City.	42,850	50,484	58,216	65,018
EFFICIENCY/EFFECTIVENESS:				
Code Enforcement expenditures per capita.	\$10.57	\$12.41	\$15.99	\$19.43
Percent Code violations brought into compliance.	N/A	N/A	42%	44%
Cost per permit issued.	N/A	\$380.85	\$440.91	\$237.87
Citizen rating of quality of City code enforcement services.	N/A	52%	51%	53%
Citizen's satisfaction with building services. (Scale: 0=poor 100=excellent).	N/A	52%	54%	56%

BUILDING AND CODE ADMINISTRATION



BUILDING AND CODE ADMINISTRATION PERMITS AND INSPECTIONS

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ 76,882	\$ 1,856,894	\$ 1,794,695	\$ (62,199)
Operating Expenditures	2,763,149	4,078,225	1,928,943	524,518	(1,404,425)
Capital Outlay	-	-	68,700	-	(68,700)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	432,000	-	(432,000)
Contingency	-	-	-	-	-
Total Expenditures	\$ 2,763,149	\$ 4,155,107	\$ 4,286,537	\$ 2,319,213	\$ (1,967,324)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

BUILDING AND CODE ADMINISTRATION PERMITS AND INSPECTIONS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Building and Code Administration Director	129	1.00	1.00	1.00	-
Chief Plans Examiner	123	-	1.00	1.00	-
Chief Building Inspector	123	-	1.00	1.00	-
Sr Plans Examiner	121	-	4.00	3.00	(1.00)
Senior Building Inspector	121	-	17.00	13.00	(4.00)
Plans Examiner	119	-	1.00	1.00	-
Building Inspector	119	-	3.00	3.00	-
Administrative Assistant	117	1.00	1.00	1.00	-
Senior Staff Assistant	112	-	1.00	1.00	-
Permit Technician	112	-	4.00	4.00	-
Zoning Technician	112	-	1.00	2.00	1.00
Data Entry Clerk	110	2.00	1.00	2.00	1.00
Records Clerk	108	-	1.00	-	(1.00)
Total Full-time		4.00	37.00	33.00	(4.00)
<u>Part-time/Temporary</u>					
Clerk	107	-	1.00	1.00	-
Total Part-time/Temporary		-	1.00	1.00	-
Total Personnel		4.00	38.00	34.00	(4.00)

BUILDING AND CODE ADMINISTRATION CODE ENFORCEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 323,216	\$ 483,236	\$ 747,809	\$ 980,865	\$ 233,056
Operating Expenditures	117,033	143,073	177,838	282,708	104,870
Capital Outlay	12,862	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 453,111	\$ 626,309	\$ 925,647	\$ 1,263,573	\$ 337,926

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

BUILDING AND CODE ADMINISTRATION CODE ENFORCEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Code Enforcement Manager	122	1.00	1.00	1.00	-
Urban Forester	120	-	1.00	1.00	-
Code Enforcement Supervisor	117	2.00	2.00	2.00	-
Code Enforcement Inspector	115	6.00	8.00	9.00	1.00
Occupational License Inspector	113	1.00	-	-	-
Landscape Specialist	113	2.00	1.00	1.00	-
Senior Staff Assistant	112	-	2.00	2.00	-
Tree Inspector	111	-	-	2.00	2.00
Staff Assistant	111	4.00	2.00	2.00	-
Total Full-time		16.00	17.00	20.00	3.00
<u>Part-time/Temporary</u>					
Code Enforcement Inspector *	113	1.00	-	-	-
Total Part-time/Temporary		1.00	-	-	-
Total Personnel		17.00	17.00	20.00	3.00

* Budgeted at 32 hours per week.

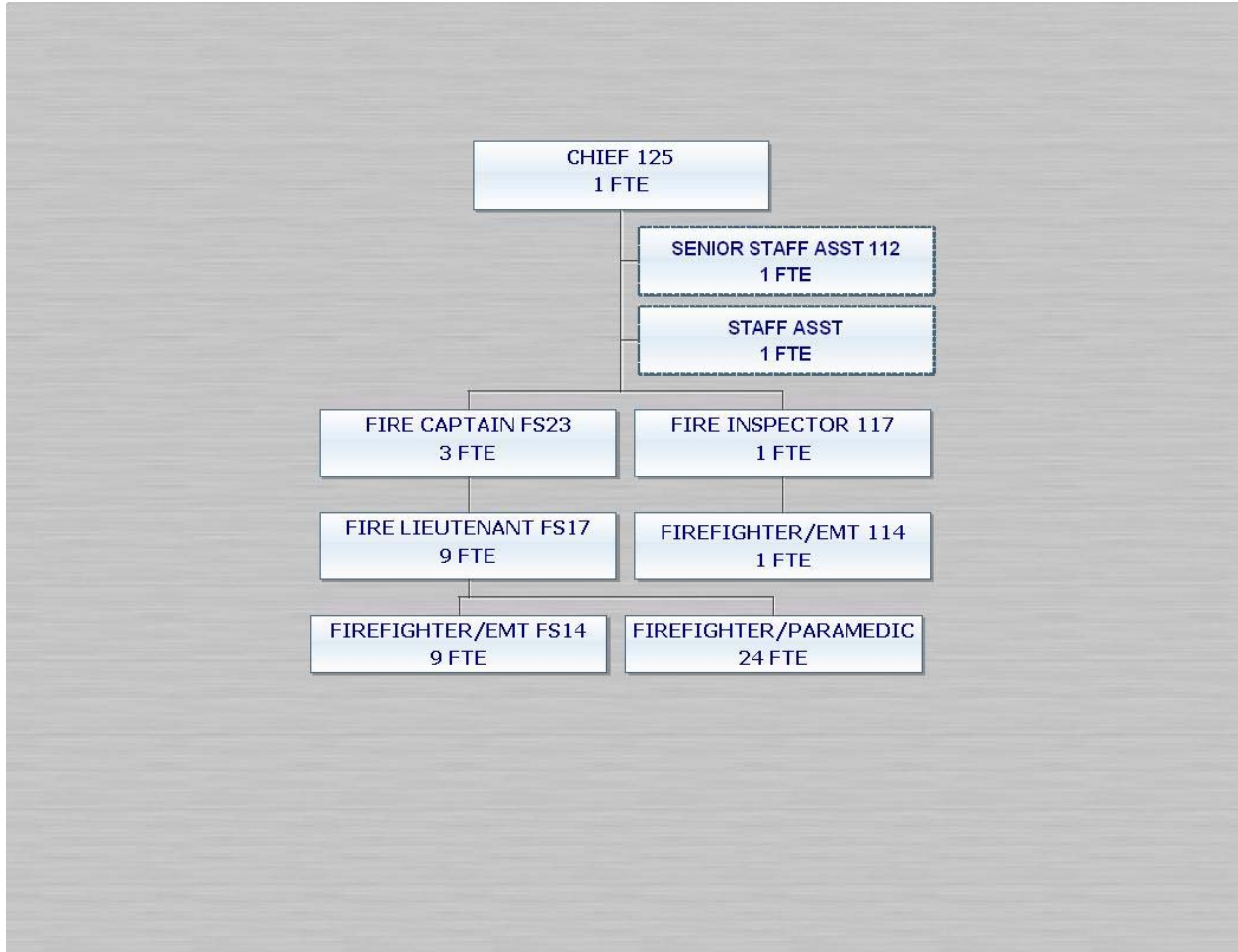
FIRE

The Fire Department provides basic and advanced life support and fire suppression/prevention services. The fire service area includes the City, as well as mutual aid response, when needed, within the County and other municipalities. In addition, the department is responsible for enforcing City, State, and Federal Fire and Life Safety Codes. This is accomplished by performing building and site plan reviews, business inspections, and public education.

The Fire Department requires 18 new positions, to be added in intervals over the next 2 budget years. Thirteen positions will be added in FY06, twelve of which are firefighters. Plans for construction of stations 24 and 25 will be funded from the Fire Impact Fee Fund. Two new pieces of apparatus are scheduled to be added during the construction of stations 24 and 25, as will two (2) Suburban-type vehicles to be used as squads for the ALS program reducing the number of incidents that the larger apparatus respond to. Training will become a focal point of operations bringing the technical rescue team membership up as well as conducting Department of Forestry courses and I.S.O required classes. Large equipment purchases will enable more in-house repairs by our EVT and further reduce the need to contract mechanical repairs.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,484	58,216	65,018
City area (square miles).	61	63	64	65
Number of incident responses.	3,039	4,311	4,635	6,000
Number of Emergency Responses	1,873	2,605	2,892	4,200
Number of Structure Inspections	249	601	850	900
EFFICIENCY/EFFECTIVENESS:				
Cost per emergency response.	\$516.18	\$716.01	\$763.53	\$1056.67
Percentage of response times, 5 minutes or less.	44%	48%	64%	66%
Citizen rating of quality of City fire services (scale: 0=poor 100=excellent).	76	77	82	84

FIRE



FIRE

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 1,368,994	\$ 2,008,974	\$ 2,198,855	\$ 2,535,132	\$ 336,277
Operating Expenditures	351,692	421,004	544,916	1,296,954	752,038
Capital Outlay	55,640	116,984	106,985	75,705	(31,280)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	22,500	133,000	110,500
Contingency	-	-	-	-	-
Total Expenditures	\$ 1,776,326	\$ 2,546,962	\$ 2,873,256	\$ 4,040,791	\$ 1,167,535

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Furniture replacement	\$ 11,535
Technical Rescue (TRT) equipment	35,602
Equipment required for ISO compliance	28,568
Total	\$ 75,705

FIRE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Fire Chief	129	1.00	1.00	1.00	-
Fire Captain	124	3.00	3.00	3.00	-
Fire Inspector	121	1.00	1.00	1.00	-
Fire Lieutenant	121	9.00	9.00	9.00	-
Firefighter/Paramedic	118	9.00	12.00	18.00	6.00
Firefighter/EMT	116	12.00	10.00	10.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Staff Assistant	111	-	-	1.00	1.00
Total Full-time		36.00	37.00	44.00	7.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		36.00	37.00	44.00	7.00

LAW ENFORCEMENT

Law Enforcement services are contracted with the Flagler County Sheriff's Office. The Sheriff enforces City, County, State, and Federal statutes, ordinances, and laws. The Sheriff's Office investigates criminal activities, apprehends criminals, recovers stolen property, processes parking citations, and provides public education programs on crime prevention.

This budget proposes creation of the Law Enforcement Coordinator position recommended by the International Association of Chiefs of Police (IACP) in their report regarding law enforcement needs presented in 2004. The contract "Traffic Unit" has been funded by the City during the past three years. In addition to the six current "traffic" officers, four new positions are proposed, bringing the total direct City law enforcement personnel to eleven.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,484	58,216	65,018
Number of citations issued.	3,497	6,749	6,914	7,000
Number of arrests.	1,541	1,677	1,688	1,950
Total number of incidents.	4,339	5,183	5,936	6,000
EFFICIENCY/EFFECTIVENESS:				
Fines and forfeitures revenue.	\$66,867	\$53,701	\$71,200	\$72,800
Cost per incident.	\$202.23	\$213.10	\$243.06	\$371.79
Net Department cost per capita.	\$20.06	\$21.11	\$22.04	\$34.31
Citizen rating of quality of police services.	68	65	74	76
Citizen rating of traffic enforcement services.	47	51	46	48
(Scale: 0=poor 100=excellent)				

LAW ENFORCEMENT



LAW ENFORCEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ -	\$ 52,475	\$ 52,475
Operating Expenditures	926,363	1,119,188	1,347,258	1,853,025	505,767
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	33,000	33,000
Contingency	-	-	-	-	-
Total Expenditures	\$ 926,363	\$ 1,119,188	\$ 1,347,258	\$ 1,938,500	\$ 591,242

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

LAW ENFORCEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Law Enforcement Coordinator	126	-	-	1.00	1.00
Total Full-time		-	-	1.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	-	1.00	1.00

PUBLIC WORKS

Public Works is responsible for maintenance and repairs to City streets, the drainage swales, and other rights-of-way, including striping, signals, signage, litter collection, and mowing. The department also maintains the City buildings and facilities, such as City Hall, monitors the solid waste collection contract, and manages the City's fleet of vehicles and large equipment.

The Fleet Management (FM) Fund is an Internal Service Fund that is designed to maintain the City's fleet of vehicles and equipment and to accumulate reserves for the acquisition of replacements for the fleet when the useful life has expired. Transfers from the user departments provide the revenues necessary to accomplish this task.

This FM budget reflects an increase in operating expenses due to maintaining an increased fleet size acquired to serve additional staff hired in all departments. The capital outlay schedule has budgeted those vehicles scheduled for replacement as well as additional vehicles that will be provided to city departments for additional staff and job duties.

The City continues to provide refuse collection services to its citizens through a Solid Waste contract. This contract is resourced through an enterprise fund which is sustained by utility billing revenues. The majority of the increase in operating expenses in this year's budget is due to the growth of the city and the increase in the number of citizens who are provided services under this contract. Additionally, in this fiscal year, educational outreach programs will be developed for litter prevention and recycling using the Recycling Revenue funds.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population	42,850	50,484	58,216	65,018
City departments.	7	8	10	12
Streets (miles).	528	528	538	540
City area (square miles).	61	63	64	65
Street damage fees collected.	\$93,108	\$208,305	\$111,800	\$140,000
City facilities (Square Feet).	45,400	63,484	63,484	63,484
Units in the fleet.	89	150	219	240
Number of solid waste customers.	19,436	23,707	27,315	31,300
EFFICIENCY/EFFECTIVENESS:				
Net Department cost per capita.	\$89.40	\$100.25	\$63.87	\$80.43
Facility maintenance cost per square foot of facilities.	\$3.28	\$4.72	\$6.32	\$9.19
Fleet maintenance cost per fleet unit.	\$3,673	\$3,990	\$3,076	\$5,116
Percent of roads rated at a 7 or better.	N/A	N/A	80%	84%
Citizen rating of quality of City street repair services.	25	35	36	38
Citizen rating of quality of City street cleaning services.	34	43	42	44
Citizen rating of quality of sidewalk maintenance.	36	42	43	45
Satisfaction with fleet maintenance services.	64	N/A	N/A	90
Citizen rating of quality of City solid waste collection services.	74	73	74	76
Citizen rating of quality of City recycling services.	70	68	70	72
(Scale: 0=poor 100=excellent).				

PUBLIC WORKS



PUBLIC WORKS ADMINISTRATION

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 202,083	\$ 234,646	\$ 255,903	\$ 264,626	\$ 8,723
Operating Expenditures	139,765	131,473	125,623	107,352	(18,271)
Capital Outlay	1,013	46,034		-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 342,861	\$ 412,153	\$ 381,526	\$ 371,978	\$ (9,548)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

PUBLIC WORKS ADMINISTRATION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Public Works Director	131	1.00	1.00	1.00	-
Support Services Manager	119	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Solid Waste Inspector	112	1.00	-	-	-
Staff Assistant	111	1.00	1.00	1.00	-
Customer Service Representative	109	1.00	-	-	-
Total Full-time		6.00	4.00	4.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		6.00	4.00	4.00	-

PUBLIC WORKS STREETS AND DRAINAGE

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 686,674	\$ 720,149	\$ 927,271	\$ 1,738,738	\$ 811,467
Operating Expenditures	1,504,613	1,282,941	1,450,762	1,600,357	\$ 149,595
Capital Outlay	1,262,212	2,530,854	519,625	185,000	(334,625)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	128,500	890,040	761,540
Contingency	-	-	-	-	-
Total Expenditures	\$ 3,453,499	\$ 4,533,944	\$ 3,026,158	\$ 4,414,135	\$ 1,387,977

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Parking and storage facility	\$ 150,000
Generators and light plants	25,000
Message boards	10,000
Total	\$ 185,000

PUBLIC WORKS STREETS AND DRAINAGE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Streets Superintendent	124	1.00	1.00	1.00	-
Public Works Supervisor	115	2.00	3.00	3.00	-
Sign Technician II	111	-	-	1.00	1.00
Spray Technician	111	1.00	1.00	2.00	1.00
Staff Assistant	111	-	-	1.00	1.00
Equipment Operator II	110	3.00	5.00	11.00	6.00
Sign Technician I	109	1.00	2.00	2.00	-
Equipment Operator I	109	10.00	10.00	16.00	6.00
Maintenance Technician II	108	6.00	7.00	9.00	2.00
Maintenance Technician I	106	1.00	-	-	-
Total Full-time		25.00	29.00	46.00	17.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		25.00	29.00	46.00	17.00

PUBLIC WORKS FACILITIES MAINTENANCE

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 62,469	\$ 116,795	\$ 151,712	\$ 167,324	\$ 15,612
Operating Expenditures	81,407	182,682	229,451	346,078	116,627
Capital Outlay	4,925	-	20,000	70,000	50,000
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ 148,801	\$ 299,477	\$ 401,163	\$ 583,402	\$ 182,239

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Building expansion	\$ 60,000
Tools	10,000
Total	\$ 70,000

PUBLIC WORKS FACILITIES MAINTENANCE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Tradesworker II	113	1.00	1.00	1.00	-
Tradesworker I	112	2.00	2.00	2.00	-
Maintenance Technician II	108	-	1.00	1.00	-
Total Full-time		3.00	4.00	4.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		3.00	4.00	4.00	-

PUBLIC WORKS SOLID WASTE

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 72,239	\$ 92,834	\$ 94,605	\$ 95,760	\$ 1,155
Operating Expenses	9,957	1,245,251	2,818,510	3,399,157	580,647
Capital Outlay	-	-	-	-	-
Debt Service	-	-	-	-	-
Grants & Aide	-	-	-	-	-
NonOperating Expenses	-	-	-	-	-
Transfers to Other Funds	-	-	2,885	-	(2,885)
Contingency	-	-	-	-	-
Total Expenditures	\$ 82,196	\$ 1,338,085	\$ 2,916,000	\$ 3,494,917	\$ 578,917

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-

PUBLIC WORKS SOLID WASTE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Changes FY05-FY06
<u>Full-time</u>					
Solid Waste Inspector	112	-	1.00	1.00	-
Staff Assistant	111	-	-	1.00	1.00
Customer Service Representative	109	-	1.00	-	(1.00)
Total Full-time		-	2.00	2.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	2.00	2.00	-

PUBLIC WORKS FLEET MANAGEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 68,271	\$ 111,710	\$ 178,129	\$ 222,852	\$ 44,723
Operating Expenditures	258,595	787,550	611,262	946,371	335,109
Capital Outlay	-	-	2,394,329	2,428,735	34,406
Debt Service	-	-	-	-	-
NonOperating Expenses	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	174,222	174,222	-
Contingency	-	-	-	458,402	458,402
Total Expenditures	\$ 326,866	\$ 899,260	\$ 3,357,942	\$ 4,230,582	\$ 872,640

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Wash rack	\$ 75,000
Scanner	8,000
Lift	3,000
Tire balancer	7,000
Winch	3,000
Miscellaneous equipment	20,850
New and Replacment Vehicles (see pages 244 - 249 for detailed listing)	2,311,885
Total	\$ 2,428,735

PUBLIC WORKS FLEET MANAGEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Changes FY05-FY06
<u>Full-time</u>					
Mechanic II	115	-	-	1.00	1.00
Mechanic I	114	2.00	3.00	3.00	-
Equipment Operator II	110	1.00	-	-	-
Maintenance Technician II	108	1.00	1.00	1.00	-
Total Full-time		4.00	4.00	5.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		4.00	4.00	5.00	1.00

RECREATION AND PARKS

Recreation & Parks mission is to improve our citizens' quality of life by providing safe and quality parks and recreation facilities and programs. As a new city with limited recreation and parks facilities, Palm Coast is building new facilities and adding new programs to meet the public's needs.

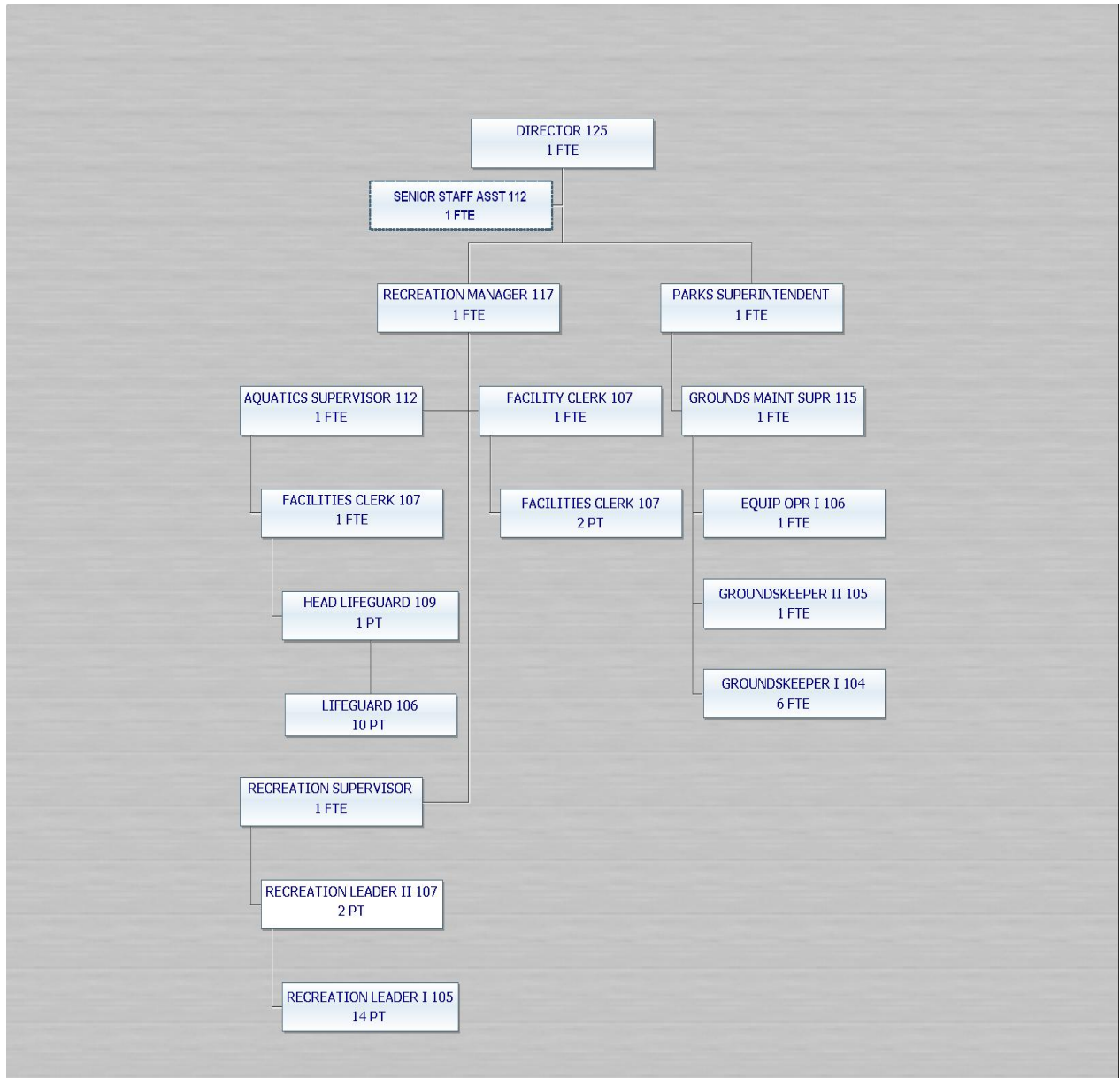
The increase in the Recreation & Parks FY 2006 Budget, in facilities, programs and staff are the results of new park and facility construction and program expansion.

In 2006 Recreation & Parks Five Year Business Plan calls for the construction of two new parks: Palm Coast Linear Park and Seminole Woods Neighborhood Park. The Linear Park will be a resource based park with a focus on environmental recreation. Seminole Woods Neighborhood Park is the first in a series of neighborhood parks designed to provide easily accessible parks facilities to the neighborhoods of the City.

Program expansion is equally important. In FY2006 the After School and Summer Playground programs will expand into new concrete modular facilities in Holland Park. This new facility will enable the After School and Summer Playground programs to increase the enrollment of children, six to twelve years of age, better serving the needs of the City's families.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,484	58,216	65,018
Facilities.	1	1	1	1
Parks.	2	3	3	5
Parks and facilities fees collected.	\$17,346	\$23,551	\$119,000	\$45,800
Recreation and athletic fees collected.	\$84,594	\$97,350	\$117,000	\$169,300
EFFICIENCY/EFFECTIVENESS:				
Net parks and facilities cost per capita.	\$5.31	\$9.11	\$12.76	\$18.71
Net recreation and athletic cost per capita.	\$6.66	\$8.73	\$12.57	\$12.76
Citizen rating of quality of city parks.	60	63	59	61
Citizen rating of quality of city facilities.	49	54	49	51
Citizen rating of quality of city maintenance/appearance of parks.	59	60	61	63
Citizen rating of quality of City recreation programs or classes.	58	62	55	57
(Scale: 0=poor 100=excellent).				

RECREATION AND PARKS



RECREATION AND PARKS

PARKS / FACILITIES

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 146,792	\$ 184,963	\$ 325,639	\$ 442,886	\$ 117,247
Operating Expenditures	85,469	286,354	423,187	747,538	324,351
Capital Outlay	12,755	12,325	26,750	-	(26,750)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	82,200	71,785	(10,415)
Contingency	-	-	-	-	-
Total Expenditures	\$ 245,016	\$ 483,642	\$ 857,776	\$ 1,262,209	\$ 404,433

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

RECREATION AND PARKS

PARKS / FACILITIES

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Parks Superintendent	120	-	-	1.00	1.00
Grounds Maintenance Supervisor	115	1.00	1.00	1.00	-
Equipment Operator I	110	1.00	1.00	1.00	-
Groundskeeper II	108	1.00	1.00	1.00	-
Facilities Clerk	107	1.00	1.00	1.00	-
Groundskeeper I	106	2.00	4.00	6.00	2.00
Total Full-time		6.00	8.00	11.00	3.00
<u>Part-time/Temporary</u>					
Facilities Clerk	107	2.00	2.00	2.00	-
Total Part-time/Temporary		2.00	2.00	2.00	-
Total Personnel		8.00	10.00	13.00	3.00

RECREATION AND PARKS

RECREATION / ATHLETICS

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 266,272	\$ 363,430	\$ 448,651	\$ 575,546	\$ 126,895
Operating Expenditures	103,875	167,795	383,737	370,229	(13,508)
Capital Outlay		6,800	12,000	53,000	41,000
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-		-
Transfers	-	-			-
Contingency	-	-	-	-	-
Total Expenditures	\$ 370,147	\$ 538,025	\$ 844,388	\$ 998,775	\$ 154,387

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Pool heater	\$ 53,000
Total	<u>\$ 53,000</u>

RECREATION AND PARKS

RECREATION / ATHLETICS

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Recreation and Parks Director	129	1.00	1.00	1.00	-
Recreation Manager	117	-	1.00	1.00	-
Recreation Coordinator	116	1.00	-	-	-
Recreation Supervisor	113	-	-	1.00	1.00
Aquatics Supervisor	113	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Recreation Technician	111	1.00	1.00	-	(1.00)
Facilities Clerk	107	-	1.00	1.00	-
Total Full-time		5.00	6.00	6.00	-
<u>Part-time/Temporary</u>					
Head Lifeguard	109	1.00	1.00	1.00	-
Facilities Clerk	107	-	-	1.00	1.00
Recreation Leader II	107	3.00	3.00	4.00	1.00
Lifeguard	106	10.00	10.00	10.00	-
Recreation Leader I	105	11.00	11.00	16.00	5.00
Total Part-time/Temporary		25.00	25.00	32.00	7.00
Total Personnel		30.00	31.00	38.00	7.00

ENGINEERING

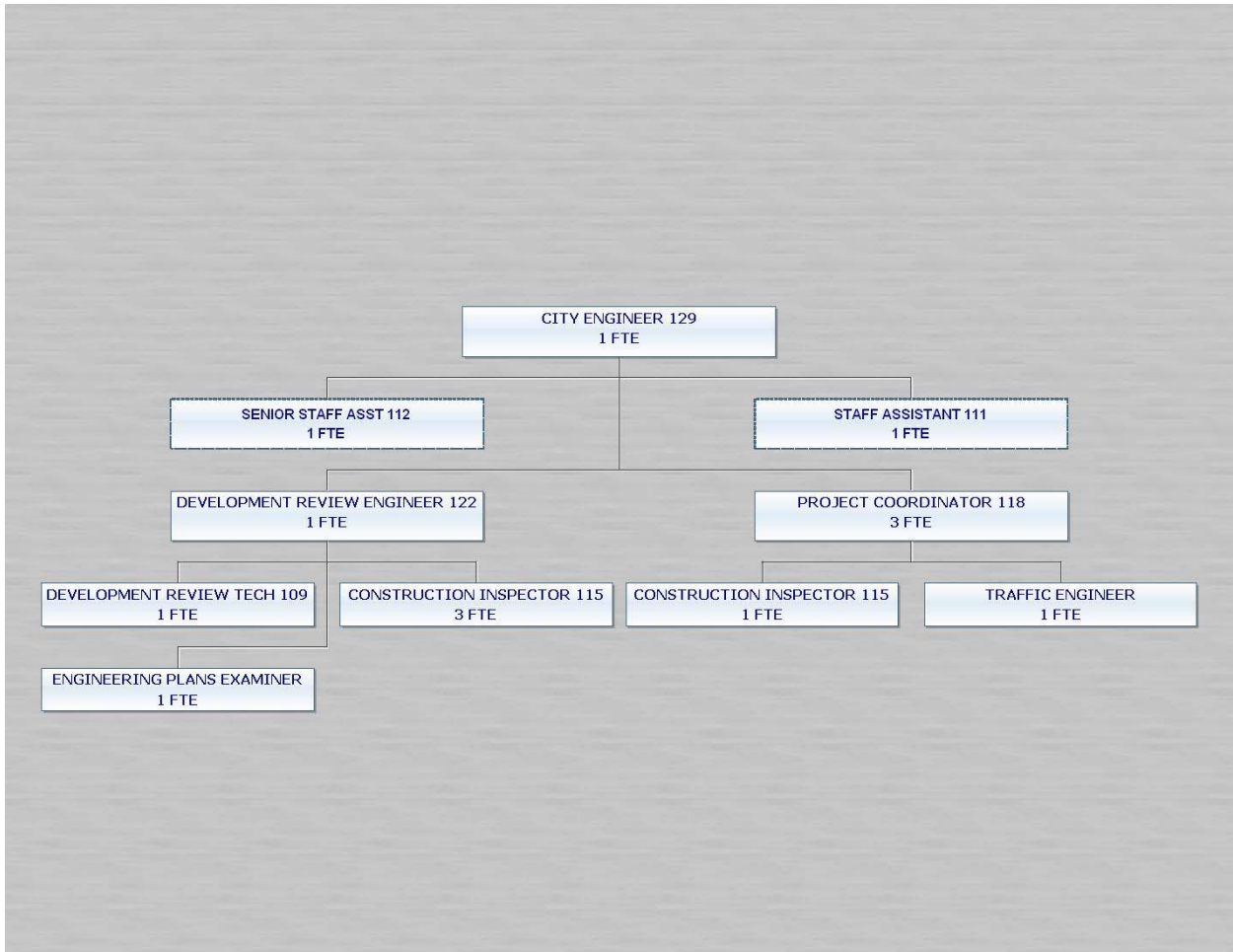
The Engineering Department provides project management of the City's Capital Improvements Program. The Engineering Department also provides engineering reviews and inspections for new developments and subdivisions, and provides right-of-way utilization permitting of private utilities. Additional department functions include providing various special studies and design projects for City activities, and providing engineering support to other City Departments.

The Engineering Department staffing was reduced by eight (8) personnel on June 20, 2005, when the Palm Coast Community Service Corporation joined with the City and the Stormwater Department was created. The Stormwater Department now handles all swale related issues, including driveway permitting and inspection for single family development.

This budget contains four (4) new Engineering Department positions. Two (2) proposed positions, Project Coordinator and Construction Inspector, are directly related to Capital Improvements Program, and are necessary due to the rapidly increased workload identified in the 5 Year Capital Improvement Program; one (1) proposed position, Engineering Plans Examiner, is required to maintain a high rate of customer and citizen satisfaction, while facing the escalating rate of private development in the City; and one (1) proposed position, Traffic Engineer, is necessary to help deal with and correct the increasing traffic congestion on the City's roadways.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,423	58,216	65,018
Number of inspections performed.	10,499	13,055	10,085	11,000
Permit fees collected.	\$490,677	\$612,313	\$472,500	\$61,900
EFFICIENCY/EFFECTIVENESS:				
RESULTS:				
Unrecovered cost per citizen.	\$7.96	\$9.36	\$13.15	\$19.05
Citizen rating of ease of car travel within the City.	41	30	22	24
Citizen rating of City traffic light timing.	40	36	32	34
Citizen rating of street lighting. (Scale: 0=poor 100=excellent).	21	27	24	26

ENGINEERING



ENGINEERING

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ 364,774	\$ 632,911	\$ 796,966	\$ 863,464	\$ 66,498
Operating Expenditures	466,846	451,022	365,076	402,757	37,681
Capital Outlay	-	875	20,000	-	(20,000)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	51,750	34,320	(17,430)
Contingency	-	-	-	-	-
Total Expenditures	\$ 831,620	\$ 1,084,808	\$ 1,233,792	\$ 1,300,541	\$ 66,749

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

ENGINEERING

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Change FY05-FY06
<u>Full-time</u>					
Engineering Director	130	1.00	1.00	1.00	-
Traffic Engineer	127	-	-	1.00	1.00
Development Review Engineer	127	1.00	1.00	1.00	-
Engineering Technician Supervisor	119	1.00	-	-	-
Project Coordinator	119	1.00	2.00	3.00	1.00
Engineering Plans Examiner	119	-	-	1.00	1.00
Construction Inspector	116	3.00	3.00	4.00	1.00
Engineering Technician	113	2.00	-	-	-
Permit Technician	112	2.00	-	-	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Staff Assistant	111	-	1.00	1.00	-
Development Review Technician	109	1.00	1.00	1.00	-
Right-of-Way Inspector	106	2.00	-	-	-
Total Full-time		15.00	10.00	14.00	4.00
<u>Part-time/Temporary</u>					
Right-of-Way Inspector *	106	1.00	-	-	-
Total Part-time/Temporary		1.00	-	-	-
Total Personnel		16.00	10.00	14.00	4.00

* Budgeted at 24 hours per week.

GENERAL FUND NON-DEPARTMENTAL

The purpose of this budget is to provide for expenditures that are not related to a specific City department. These include community grants, transfers to other funds, reserves, and other types of expenditures.

Grants and Aide are made up of the following:

Qualified Target Industries (QTI)	\$ 51,000
RSVP (Flagler Volunteer Services)	\$ 15,000
Humane Society	\$ 105,560
Historical Society	\$ 3,000
Cultural Arts (various groups)	\$ 35,000

Transfers are made up of the following:

Disaster Reserve Fund	\$ 500,000
SR100 Community Redevelopment Fund	\$ 1,062,189

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	464,678	66,866	18,200	60,000	41,800
Capital Outlay	23,811	68,582	5,177	-	(5,177)
Debt Service	42,770	39,480	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	355,991	300,090	200,900	209,560	8,660
Transfers	981,621	808,636	1,250,000	1,562,189	312,189
Contingency	-	-	563,600	500,000	(63,600)
Total Expenditures	\$ 1,868,871	\$ 1,283,654	\$ 2,037,877	\$ 2,331,749	\$ 293,872

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	-
Total	-



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UTILITY DEPARTMENT

The Utility Department provides water, wastewater and reuse services to the City of Palm Coast and surrounding areas. The Utility operates as an enterprise fund utilizing its operating revenues and capacity fees to cover its expenses with no support from tax dollars. The initial purchase of the utility system two years ago, as well as major capital expenditures, has been financed through the issuance of Revenue Bonds. In addition, State Revolving Fund loans have been acquired to fund recent expansions of the wastewater collection, treatment and reuse facilities.

It is the responsibility of the Utility Department to deliver a high quality of service to the citizens of Palm Coast and surrounding areas. This includes following all mandated compliance rules and regulations set forth in the operating permits issued by the various regulatory authorities and to be responsible stewards of the environment. The department maintains a twenty-four hour, seven day a week emergency call service to respond to the utility service needs of the citizens.

This budget proposal concentrates on growth and improved service to the customers. The addition of 18 employees is necessary to accommodate the increased work load placed upon the utility by the additional customers, expanded service areas and new facilities. The department proposes to reclassify four Supervisors to Division Managers and add two Supervisors fill the gap left by that reclassification. Six additional reclassifications are proposed, three Lead Operator positions will be re-titled as Chief Operators (one for each treatment plant), the Permit Technician will be reclassified as a Utility Development Coordinator and the current Utility Inspector will become a Sr. Utility Inspector.

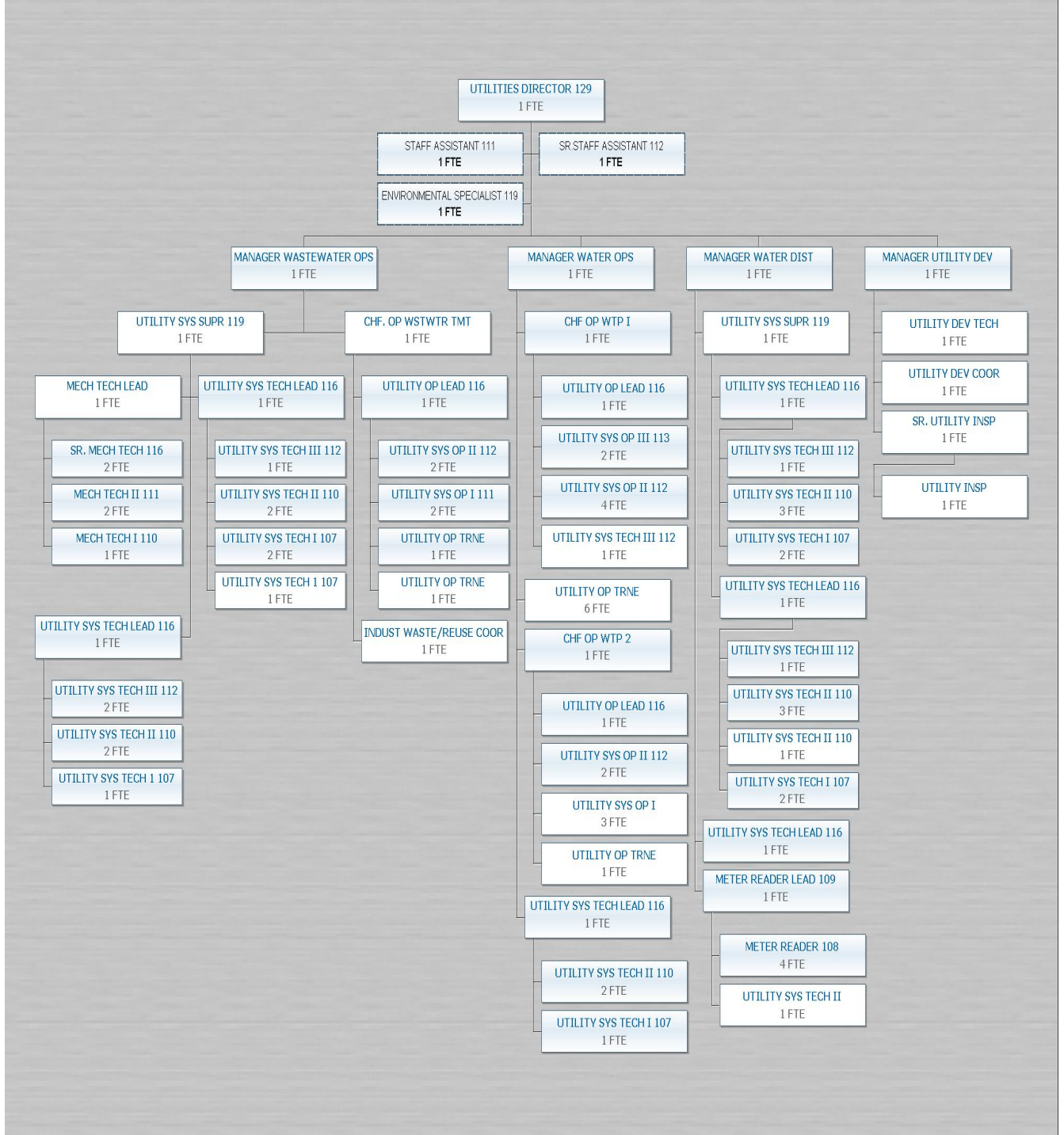
Florida is currently experiencing a shortage of licensed treatment plant operators and open operator positions have been difficult to fill. The utility expects to complete an additional water treatment plant in 2007 and will require seven licensed operators to staff the facility. Among the proposed additions are seven Utility Operator Trainees. The trainee program is designed to develop the certified staff necessary for the new plant.

The remainder of the proposed additions is spread throughout the department providing additional staff to accommodate growth. Included are: one Lead Mechanical Technician for pump station maintenance, one Utility Systems Technician I for the wastewater collection division, two Utility Systems Technician II's for the water distribution division, and one Utility Systems Technician III for wellfield and water plant maintenance. With the conversion of the wastewater treatment plant from secondary to advanced treatment and the availability of reuse, an Industrial Waste/Reuse coordinator is proposed. Additionally, in order to handle the construction activities associated with the extensive capital improvement program and new developer projects, one Utility Construction Inspector is proposed.

UTILITY

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Population – City.	42,850	50,484	58,216	65,018
Utility employees (FTE).	N/A	67	81	99
Connections.	22,470	26,588	27,721	31,000
Service area (square miles).	N/A	63	64	65
EFFICIENCY/EFFECTIVENESS:				
Department costs per connection.	N/A	\$630.75	\$648.21	\$691.41
Citizen rating of drinking water.	50	52	49	51
Citizen rating of sewer services. (Scale: 0=poor 100=excellent).	54	73	57	59

UTILITY



UTILITY ADMINISTRATION

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ 548,847	\$ 556,750	\$ 634,202	\$ 77,452
Operating Expenditures	-	465,052	359,660	315,818	(43,842)
Capital Outlay	-	82,078	20,000	4,300	(15,700)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	17,193	23,750	6,557
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 1,095,977	\$ 953,603	\$ 978,070	\$ 24,467

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Postage Meter	\$ 4,300
Total	\$ 4,300

UTILITY ADMINISTRATION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Utility Director	130	1.00	1.00	1.00	-
Community Relations Coordinator	124	1.00	-	-	-
Environmental Specialist	119	1.00	1.00	1.00	-
Project Coordinator	119	1.00	1.00	1.00	-
Utility Systems Technician - Lead	116	1.00	1.00	1.00	-
Construction Inspector	116	1.00	1.00	1.00	-
Engineering Technician	113	-	1.00	1.00	-
Permit Technician	112	1.00	1.00	1.00	-
Senior Staff Assistant	112	1.00	1.00	1.00	-
Staff Assistant	111	-	1.00	1.00	-
Total Full-time		8.00	9.00	9.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		8.00	9.00	9.00	-

UTILITY UTILITY MAINTENANCE

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ 262,449	\$ 351,288	\$ 88,839
Operating Expenditures	-	89,539	221,668	192,978	(28,690)
Capital Outlay	-	-	3,000	12,500	9,500
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 89,539	\$ 487,117	\$ 556,766	\$ 69,649

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Drill Press	\$ 1,500
Band Saw	1,500
Cutting Tournch and Assembly	1,000
Air Quality Meter	2,000
Truck Mounted Air Compressor	1,500
Fall Arrest Equipment (Confined Space Entry)	5,000
Total	\$ 12,500

UTILITY UTILITY MAINTENANCE

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Mechanical Technician - Lead	116	-	-	1.00	1.00
Mechanical Technician III	116	2.00	2.00	2.00	-
Mechanical Technician II	111	3.00	2.00	2.00	-
Mechanical Technician I	110	-	1.00	1.00	-
Total Full-time		5.00	5.00	6.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	5.00	6.00	1.00

UTILITY WASTEWATER COLLECTION

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ 11,717	\$ 637,538	\$ 754,937	\$ 117,399
Operating Expenditures	-	807,520	711,466	904,209	192,743
Capital Outlay	-	5,095	1,000	10,500	9,500
Debt Service	-	-	73,000	71,200	(1,800)
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 824,332	\$ 1,423,004	\$ 1,740,846	\$ 317,842

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Tank Truck Pump and Engine	\$ 3,000
Air Quality Meter	1,500
Metel Detector (Pipe Locations)	1,000
Truck Mounted Generators	3,000
Pressure Washer	2,000
Total	\$ 10,500

UTILITY WASTEWATER COLLECTION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Wastewater Operations Manager	124	1.00	1.00	1.00	-
Utility Systems Supervisor	119	-	-	1.00	1.00
Utility Systems Technician - Lead	116	2.00	2.00	2.00	-
Utility Systems Technician III	112	3.00	3.00	3.00	-
Utility Systems Technician II	110	4.00	4.00	4.00	-
Utility System Technician I	107	3.00	3.00	4.00	1.00
Total Full-time		13.00	13.00	15.00	2.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		13.00	13.00	15.00	2.00

UTILITY WASTEWATER TREATMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ 1,070,251	\$ 309,827	\$ 377,195	\$ 67,368
Operating Expenditures	-	1,090,826	1,141,137	1,032,999	(108,138)
Capital Outlay	-	-	12,400	9,000	(3,400)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	19,000	19,000
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 2,161,077	\$ 1,463,364	\$ 1,438,194	\$ (25,170)

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Pressure Washers	\$ 1,200
Residuals Sulfite Meter	7,800
Total	<u>\$ 9,000</u>

UTILITY WASTEWATER TREATMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Chief Utility Systems Operator	119	-	-	1.00	1.00
Utility Systems Operator - Lead	117	1.00	1.00	1.00	-
Utility Systems Operator II	114	1.00	1.00	1.00	-
Utility Systems Operator I	113	3.00	3.00	3.00	-
Reuse Technician	113	-	-	1.00	1.00
Utility System Operator Trainee	109	-	1.00	2.00	1.00
Total Full-time		5.00	6.00	9.00	3.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	6.00	9.00	3.00

UTILITY WATER PLANT #1

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ 828,987	\$ 376,700	\$ 552,540	\$ 175,840
Operating Expenditures	-	856,364	810,908	965,114	154,206
Capital Outlay	-	-	6,500	-	(6,500)
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	21,400	21,400
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 1,685,351	\$ 1,194,108	\$ 1,539,054	\$ 344,946

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

UTILITY WATER PLANT #1

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Chief Utility Systems Operator	119	-	-	1.00	1.00
Utility Systems Operator - Lead	117	1.00	1.00	1.00	-
Utility Systems Operator III	115	1.00	1.00	1.00	-
Utility Systems Operator II	114	4.00	4.00	4.00	-
Utility Systems Operator I	113	1.00	1.00	1.00	-
Utility Systems Technician III	112	-	-	1.00	1.00
Utility System Operator Trainee	109	-	-	4.00	4.00
Total Full-time		7.00	7.00	13.00	6.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		7.00	7.00	13.00	6.00

UTILITY WATER PLANT #2

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ 370,925	\$ 512,975	\$ 142,050
Operating Expenditures	-	551,842	970,918	965,945	(4,973)
Capital Outlay	-	21,530	11,000	15,900	4,900
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 573,372	\$ 1,352,843	\$ 1,494,820	\$ 141,977

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Pressure Washers	\$ 1,500
Scale Inhibitor Pump	5,000
Acid Transfer Pump	2,500
Conference Room Furniture (WTP #2)	5,000
Floor Buffer	1,900
Total	\$ 15,900

UTILITY WATER PLANT #2

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Chief Utility Systems Operator	119	-	-	1.00	1.00
Utility Systems Operator - Lead	117	1.00	1.00	1.00	-
Utility Systems Operator III	115	1.00	2.00	2.00	-
Utility Systems Operator II	114	2.00	1.00	1.00	-
Utility Systems Operator I	113	1.00	3.00	3.00	-
Utility System Operator Trainee	109	-	1.00	4.00	3.00
Total Full-time		5.00	8.00	12.00	4.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		5.00	8.00	12.00	4.00

UTILITY WATER QUALITY

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ 276,807	\$ 384,506	\$ 107,699
Operating Expenditures	-	55,271	97,794	123,670	25,876
Capital Outlay	-	306,025	-	-	-
Debt Service	-	-	-	-	-
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	15,000	-	(15,000)
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 361,296	\$ 389,601	\$ 508,176	\$ 118,575

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

UTILITY WATER QUALITY

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Water Operations Manager	124	1.00	1.00	1.00	-
Utility Systems Technician - Lead	116	1.00	1.00	1.00	-
Utility Systems Technician II	110	2.00	2.00	2.00	-
Utility System Technician I	107	-	1.00	1.00	-
Total Full-time		4.00	5.00	5.00	-
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		4.00	5.00	5.00	-

UTILITY WATER DISTRIBUTION

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ 876,546	\$ 870,133	\$ 1,098,181	\$ 228,048
Operating Expenditures	-	748,013	1,438,487	1,211,023	(227,464)
Capital Outlay	-	167,392	232,240	198,800	(33,440)
Debt Service	-	-	81,500	180,330	98,830
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	-	-	-	-
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 1,791,951	\$ 2,622,360	\$ 2,688,334	\$ 65,974

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Building	\$ 180,000
Backflow Preventor Testing Device	1,000
2" Diaphragm Pump	1,800
Cut Off Saws (2)	2,000
Light Tower	8,000
Directional Bore Head	6,000
Total	\$ 198,800

UTILITY WATER DISTRIBUTION

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY 06	Net Change FY05-FY06
<u>Full-time</u>					
Water Distribution Manager	124	1.00	1.00	2.00	1.00
Utility Systems Technician - Lead	116	1.00	1.00	2.00	1.00
Utility Systems Technician III	112	-	2.00	2.00	-
Customer Service Field Technician II	110	1.00	1.00	1.00	-
Utility Systems Technician II	110	5.00	4.00	6.00	2.00
Lead Meter Reader	109	1.00	1.00	1.00	-
Meter Reader	108	3.00	4.00	4.00	-
Utility System Technician I	107	-	5.00	5.00	-
Total Full-time		12.00	19.00	23.00	4.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		12.00	19.00	23.00	4.00

**UTILITY
UTILITY NON-DEPARTMENTAL**

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Revised FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ -	\$ -	\$ -
Operating Expenditures	-	2,761,872	884,600	1,445,990	561,390
Capital Outlay	-	(596,694)	-	-	-
Debt Service	-	4,008,528	6,287,773	6,285,873	(1,900)
NonOperating Expenditures	-	-	-	-	-
Grants and Aide	-	-	-	-	-
Transfers	-	10,830,188	1,162,197	2,005,219	843,022
Contingency	-	-	-	-	-
Total Expenditures	\$ -	\$ 17,003,894	\$ 8,334,570	\$ 9,737,082	\$ 1,402,512

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
N/A	\$ -
Total	\$ -

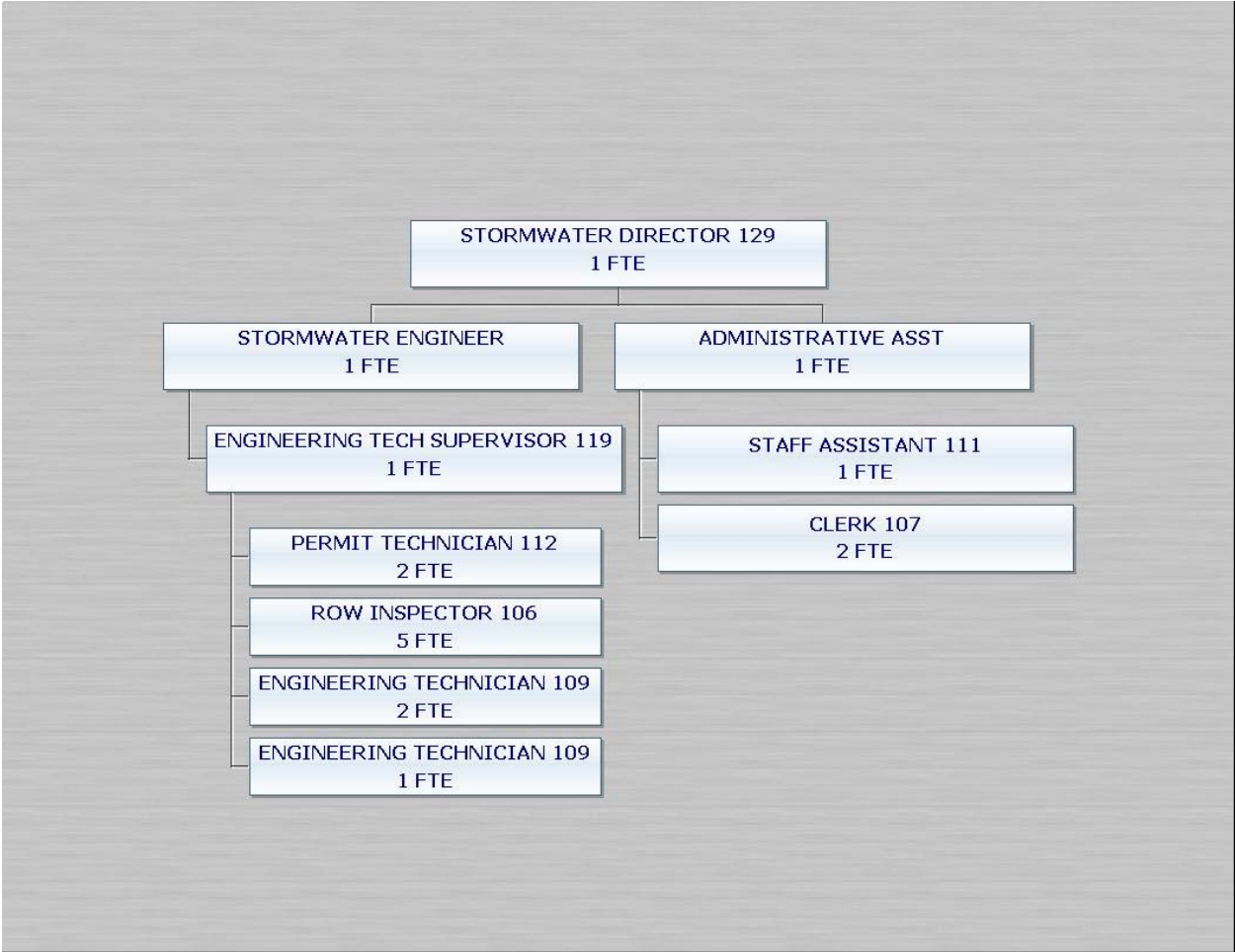
STORMWATER MANAGEMENT

In July 2004 the City Council approved the establishment of a stormwater utility, effective October 1, 2004. Revenue generated by the stormwater utility fee will be used for maintenance of the stormwater system and to pay future debt service on an anticipated State Revolving Fund loan.

In June 2005, the Palm Coast Community Service Corporation (PCCSC) merged with the City bringing the entire stormwater system under one jurisdiction. The PCCSC had been responsible for the canals and large ditches in the city while the City maintained the swale system. Five positions were transferred from the PCCSC and nine positions were transferred from the City Engineering Department. One position was added in June 2005 and one more position is being added in 2006.

PERFORMANCE REVIEW	FY 03	FY 04	FY 05	FY 06
DEMAND/WORKLOAD:				
Streets (miles).	528	528	538	540
City area (square miles).	61	63	64	65
Population – City.	42,850	50,484	58,216	65,018
EFFICIENCY/EFFECTIVENESS:				
Operating cost per capita	N/A	N/A	\$41.68	\$56.75
Citizen rating of quality of storm drainage (Scale: 0=poor 100=excellent).	24	36	36	38

STORMWATER MANAGEMENT



STORMWATER MANAGEMENT

EXPENDITURE SUMMARY

Expenditures	Actual FY 03	Actual FY 04	Estimated FY 05	Proposed FY 06	Net Change FY05-FY06
Personal Services	\$ -	\$ -	\$ 396,160	\$642,747	\$246,587
Operating Expenses	-	-	1,191,895	3,030,035	1,838,140
Capital Outlay	-	-	3,165,000	5,000,000	1,835,000
Debt Service	-	-	-	-	-
Grants & Aide	-	-	-	-	-
NonOperating Expenses	-	-	-	-	-
Transfers	-	-	290,000	17,160	(272,840)
Contingency	-	-	534,345	-	(534,345)
Total Expenditures	\$ -	\$ -	\$ 5,577,400	\$ 8,689,942	\$ 3,112,542

CAPITAL OUTLAY SCHEDULE

Description	Proposed FY 06
Swale rehabilitation	\$ 1,724,000
Valley gutter improvements	390,000
Pipe replacement	1,000,000
Lehigh Canal rehabilitation	1,640,000
Control structure rehabilitation	246,000
Total	\$ 5,000,000

STORMWATER MANAGEMENT

PERSONNEL ROSTER

Classification Title	Pay Grade	Approved FY 04	Approved FY 05	Proposed FY06	Net Changes FY05-FY06
<u>Full-time</u>					
Stormwater Director	130	-	1.00	1.00	-
Stormwater Engineer	127	-	1.00	1.00	-
Engineering Technician Supervisor	119	-	1.00	1.00	-
Administrative Assistant	117	-	1.00	1.00	-
Engineering Technician	113	-	3.00	3.00	-
Permit Technician	112	-	2.00	2.00	-
Staff Assistant	111	-	1.00	1.00	-
Clerk	107	-	2.00	2.00	-
Right of Way Inspector	106	-	4.00	5.00	1.00
Total Full-time		-	16.00	17.00	1.00
<u>Part-time/Temporary</u>					
N/A		-	-	-	-
Total Part-time/Temporary		-	-	-	-
Total Personnel		-	16.00	17.00	1.00